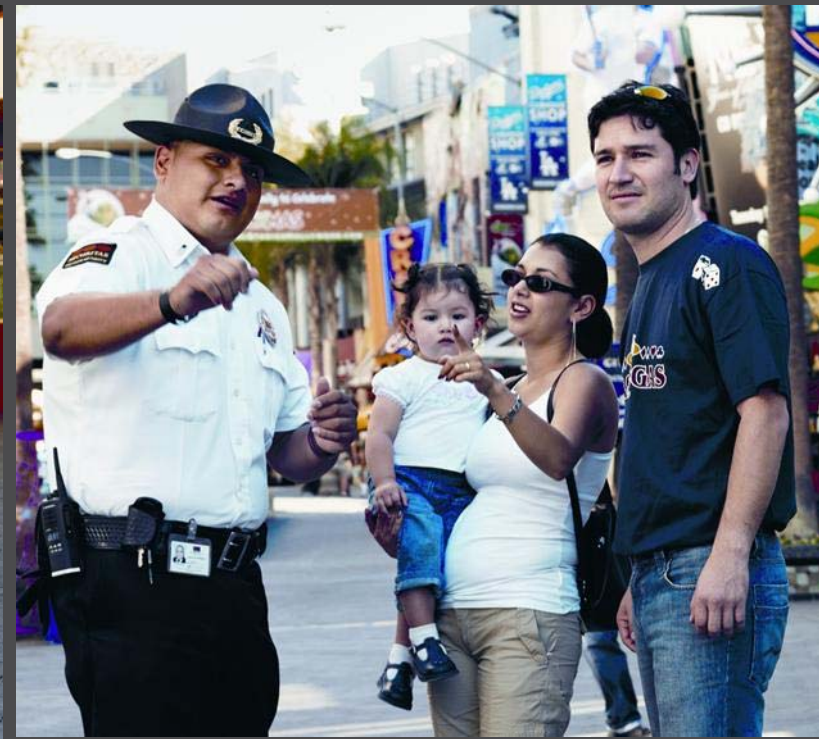


London, September 1, 2009

Security Services North America Strategic Overview

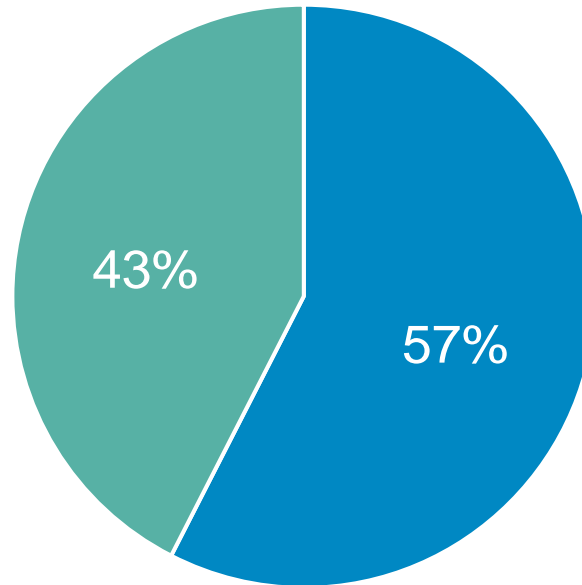


Santiago Galaz, Divisional President, Security Services North America

Security Services Market, USA 2008



Total Security
1,046,760** Security Officers
\$12.42 Average Hourly Wage



Proprietary
450,460 Security Guards
\$12.58 Average Hourly Wage

Contract Security
596,300 Security Guards
\$11.46 Average Hourly Wage

* Bureau of Labor Statistics (BLS) Occupational Employment Statistics May 2008

** Estimates for detailed occupations do not sum to the totals because the totals include occupations not shown separately. Estimates do not include self-employed workers.

Strong, Stable and Specialized Organization



USA – Guarding Regions

North Central	Tony Majka
East Central	Kevin Maloney
South Central	Jack Serpas
Mid-Atlantic	Terence McGrath
New England	Rick Avery
New York/New Jersey	Thomas Hauck
South East	Ty Stafford
Rocky Mountain	Kelly Stone
Northern California	Terry Brady
Southern California	Tony Sabatino
National Accounts	Brad Van Hazel

USA – Specialties

Manufacturing	Tim Frank
Energy	Ron Hickie
Government	Kevin Sandkuhler
Healthcare	Terry Brady

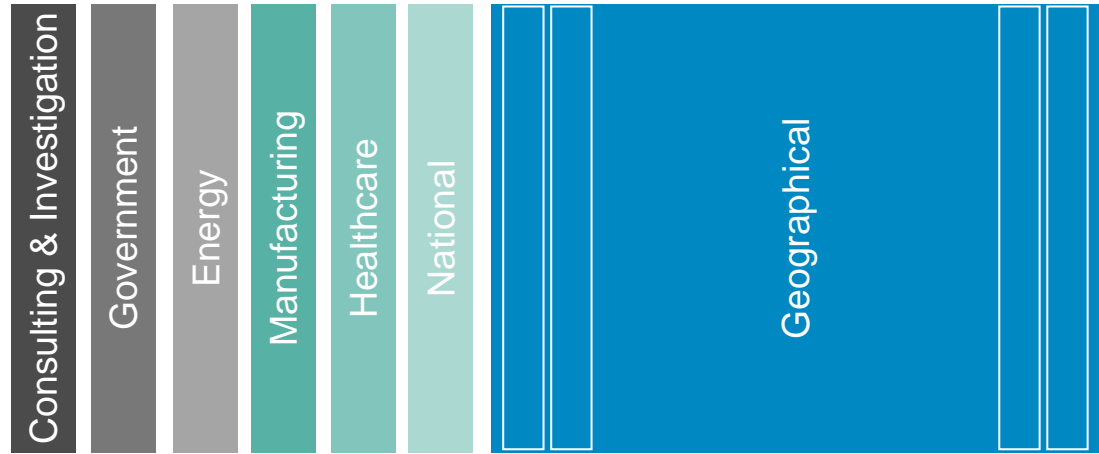
Canada	Dwayne Gulsby
Mexico	Roberto Reyes
Consulting & Investigation	Ron Long

18 Business Units and 600 Branch Managers

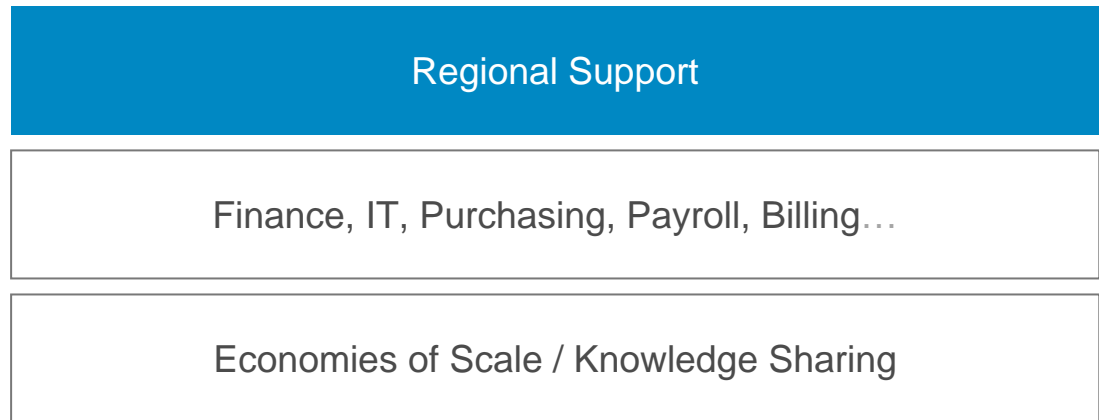
Specialization and Leverage



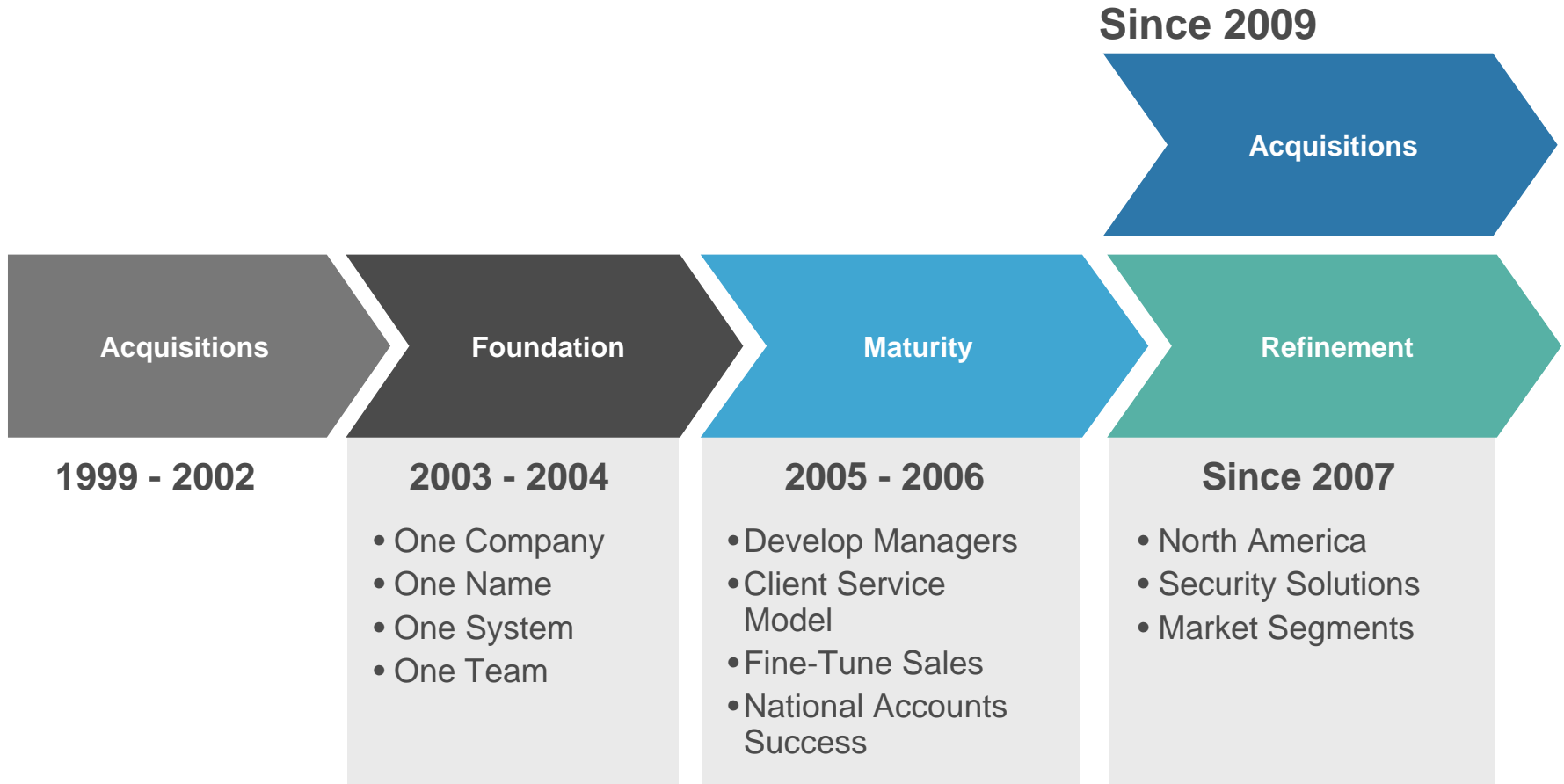
Segmented Service Model



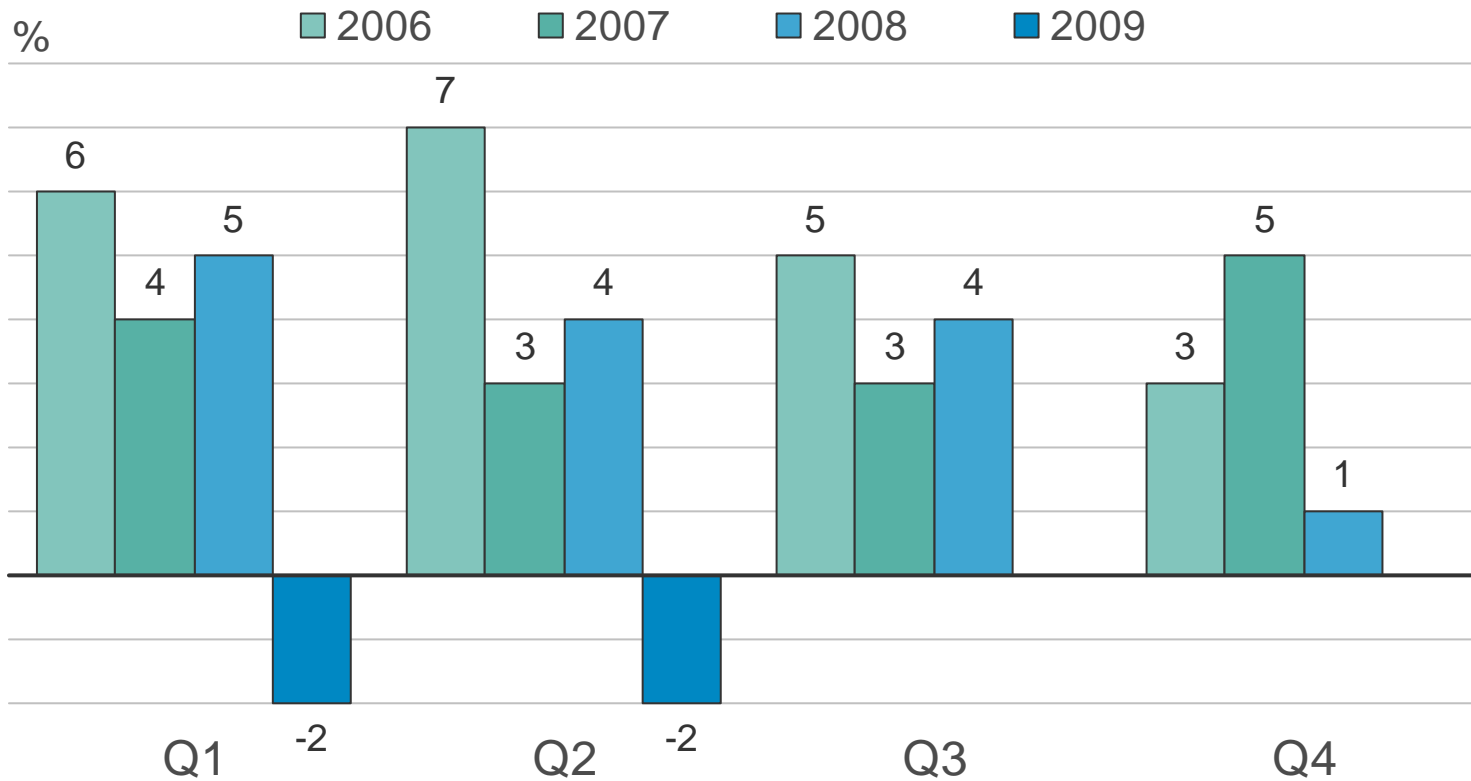
Shared Services



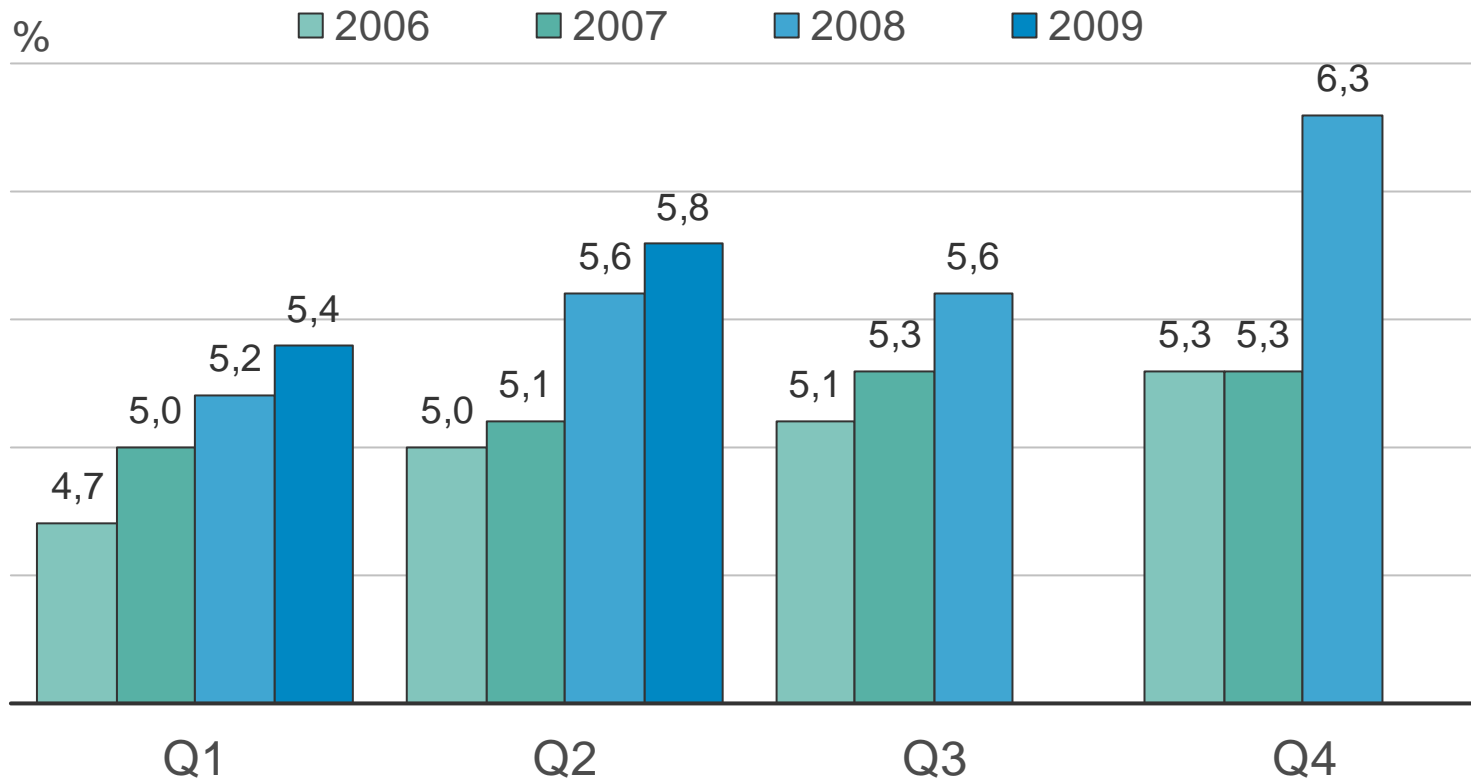
Refinement and Acquisitions



Quarterly Performance – Organic Sales Growth



Quarterly Performance – Operating Margin



Focusing Resources Where it Matters



Security

Being a Security Professional

Clients

Understanding Clients' Security Needs

Services

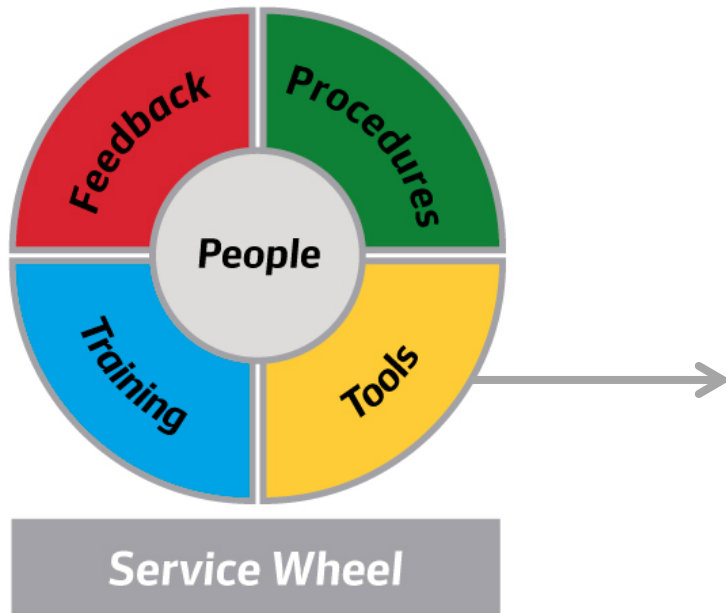
Providing Optimal Service

Business

Building Profitable Partnerships



Manpower plus Technology



Guarding Tools	100% of Clients
Security Tools	% of Clients

Build the optimal solution for each Client



Google Search



SUMMARY LOG OUT

SECURITAS vision

SUMMARY MAIL INCIDENT POST ORDERS REPORT TOOL

Module: Security change password refresh

Incidents -- last 24 hours Data as of: Wed Aug 19 13:52 2009

Date	Site	Location	Imp	Category	Remo
Mon Aug 17 14:58 2009	ABC COMPANY - East	Fire Ext-1 > 1st FL-Main Exit Door	1	Vehicle Accident(s)	<input type="checkbox"/>
Wed Aug 19 15:24 2009	ABC COMPANY - East	Z-1 > East Pump House	1	General Incident	<input type="checkbox"/>

Exceptions -- last 24 hours

Date	Site	Location	Imp	Category	Remo
Tue Aug 18 21:00 2009	ABC COMPANY - East	Door-1 > Z-1 > HR Door	3	Patrol Tour	<input type="checkbox"/>
Wed Aug 19 3:00 2009	ABC COMPANY - East	Fire Ext-1 > 1st FL-Main Exit Door	3	Patrol Tour	<input type="checkbox"/>
Wed Aug 19 15:20 2009	ABC COMPANY - East	Z-1 > East Pump House	3	Patrol Tour	<input type="checkbox"/>



Integrity | Vigilance | Helpfulness

[securitas.com](https://www.securitas.com)