



### JULY-SEPTEMBER 2018

- Total sales MSEK 25 821 (22 651)
- Organic sales growth 6 percent (5)
- Operating income before amortization MSEK 1 452 (1 235)
- Operating margin 5.6 percent (5.5)
- Items affecting comparability MSEK -268 (0)
- Earnings per share SEK 2.07 (2.15)
- Earnings per share, before IAC, SEK 2.61 (2.15)

### JANUARY-SEPTEMBER 2018

- Total sales MSEK 74 643 (68 173)
- Organic sales growth 6 percent (4)
- Operating income before amortization MSEK 3 829 (3 428)
- Operating margin 5.1 percent (5.0)
- Items affecting comparability MSEK -268 (0)
- Earnings per share SEK 6.24 (5.76)
- Earnings per share, before IAC, SEK 6.78 (5.76)
- Free cash flow/net debt 0.12 (0.12)

### COMMENTS FROM THE PRESIDENT AND CEO

The Group continued with strong market momentum reaching organic sales growth of 6 percent (4) in the first nine months, despite facing tougher comparatives in the third quarter. We benefit from successful commercial activities in combination with excellent client retention, and we grew faster than the security market in general. We continue to drive our strategy of combining different protective services into security solutions to our customers. Security solutions and electronic security sales grew by 22 percent compared with the first nine months 2017 and represented 20 percent of total Group sales.

The operating margin was 5.1 percent (5.0), with improvements in both North America and Ibero-America while there was a slight decline in Europe. We have been able to balance wage cost increases with price increases in the first nine months. We see favourable macroeconomic conditions and labor shortage becoming more prominent in many markets. This situation is creating both challenges and opportunities and going into 2019 we continue with a strong focus on balancing prices and wages and offering alternative solutions to our customers.

The previously communicated cost savings program in Security Services Europe was initiated in the third quarter. The program will result in improved efficiency and includes 13 countries. Restructuring costs of MSEK 268 were recognized in the third quarter 2018 as an item affecting comparability. The payback period is about 2 years, some savings will start to come in during the fourth quarter 2018 but mostly during 2019.

Earnings per share, adjusted for changes in exchange rates and items affecting comparability, improved by 14 percent. This growth is based on our strategic and commercial development and positively impacted by the US tax reform.

During our investor update that took place in Stockholm in September, we were able to meet with many investors, analysts and media and I had the opportunity to share my view on the industry, our current situation and the journey ahead. Security is a good industry to be in and Securitas has a leading position in the market. We have demanding and loyal customers that believe in our direction and we are in a good position to create enhanced value for our customers and drive profitable growth. We are determined to deliver on our Vision 2020 strategy and lead the transformation of the global security industry. With intelligent security we will be able to further enhance the value for our customers through better security solutions. We will continue to invest and restructure in order to drive the digitization and modernize our information systems and capabilities. These are our focus areas as we go forward.

*Magnus Ahlqvist*  
President and Chief Executive Officer

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# January–September summary

## ACCOUNTING PRINCIPLES

Comparatives have been restated for the Group due to the transition to IFRS 15. The restatement has been recognized on Group level and thus had no effect on the Group's segments. As of July 1, 2018, Securitas has adopted IAS 29 Financial reporting in hyperinflationary economies for our operations in Argentina. When calculating the key ratios for organic sales growth percentage and real change percentage, the impact from the remeasurement is treated similarly to currency change. The calculated key ratio percentages are thus comparable as to how these were calculated before the adoption of the IAS 29. Further information can be found in notes 1, 2 and 3 on pages 21–23.

## FINANCIAL SUMMARY

MSEK	Quarter		Change, %		9M		Change, %		Full year	Change, %
	Q3 2018	Q3 2017	Total	Real	2018	2017	Total	Real	2017	Total
<b>Sales</b>	<b>25 821</b>	<b>22 651</b>	<b>14</b>	<b>8</b>	<b>74 643</b>	<b>68 173</b>	<b>9</b>	<b>8</b>	<b>92 197</b>	<b>5</b>
Organic sales growth, %	6	5			6	4			5	
<b>Operating income before amortization</b>	<b>1 452</b>	<b>1 235</b>	<b>18</b>	<b>12</b>	<b>3 829</b>	<b>3 428</b>	<b>12</b>	<b>10</b>	<b>4 697</b>	<b>3</b>
Operating margin, %	5.6	5.5			5.1	5.0			5.1	
Amortization of acquisition-related intangible assets	-67	-59			-195	-183			-255	
Acquisition-related costs	-16	-7			-41	-20			-48	
Items affecting comparability*	-268	-			-268	-			-	
<b>Operating income after amortization</b>	<b>1 101</b>	<b>1 169</b>	<b>-6</b>	<b>-11</b>	<b>3 325</b>	<b>3 225</b>	<b>3</b>	<b>2</b>	<b>4 394</b>	<b>6</b>
Financial income and expenses	-91	-86			-287	-282			-376	
<b>Income before taxes</b>	<b>1 010</b>	<b>1 083</b>	<b>-7</b>	<b>-16</b>	<b>3 038</b>	<b>2 943</b>	<b>3</b>	<b>0</b>	<b>4 018</b>	<b>7</b>
<b>Net income for the period</b>	<b>757</b>	<b>783</b>	<b>-3</b>	<b>-12</b>	<b>2 278</b>	<b>2 104</b>	<b>8</b>	<b>5</b>	<b>2 751</b>	<b>4</b>
Earnings per share, SEK	2.07	2.15	-4	-13	6.24	5.76	8	5	7.53	4
EPS before items affecting comparability, SEK**	2.61	2.15	21	13	6.78	5.76	18	14	7.87	9
Cash flow from operating activities, %	97	65			34	59			82	
Free cash flow	1 217	619			318	783			2 290	
Free cash flow to net debt ratio	-	-			0.12	0.12			0.19	
Net debt to EBITDA ratio	-	-			2.5	2.3			2.0	

\* Items affecting comparability in the third quarter and in the first nine months 2018 consists in its entirety of one-off effects from the cost savings program in Security Services Europe.

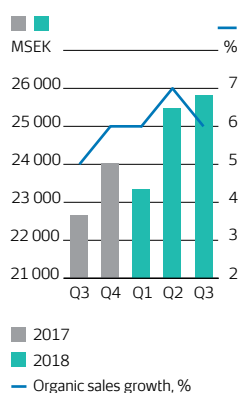
\*\* EPS before items affecting comparability in the third quarter and in the first nine months 2018 excludes the one-off effect before tax amounting to MSEK -268 and after tax MSEK -198 from the cost savings program in Security Services Europe. EPS before items affecting comparability in full year 2017 excludes the one-off tax effect amounting to MSEK -123 from the revaluation of US net deferred tax assets due to the US tax reform enacted in December 2017.

## ORGANIC SALES GROWTH AND OPERATING MARGIN DEVELOPMENT PER BUSINESS SEGMENT

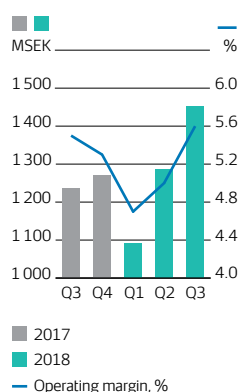
%	Organic sales growth				Operating margin			
	Q3		9M		Q3		9M	
	2018	2017	2018	2017	2018	2017	2018	2017
Security Services North America	5	6	7	5	6.5	6.2	6.1	5.9
Security Services Europe	5	2	4	1	6.0	6.1	5.3	5.4
Security Services Ibero-America	14	13	11	14	4.7	4.2	4.6	4.1
<b>Group</b>	<b>6</b>	<b>5</b>	<b>6</b>	<b>4</b>	<b>5.6</b>	<b>5.5</b>	<b>5.1</b>	<b>5.0</b>

# Group development

## Group quarterly sales development



## Group quarterly operating income development



## JULY-SEPTEMBER 2018

### Sales development

Sales amounted to MSEK 25 821 (22 651) and organic sales growth was 6 percent (5). Also the third quarter showed strong sales momentum across the Group. In Security Services North America, organic sales growth was 5 percent (6) with strong comparatives. In Security Services Europe organic sales growth was 5 percent (2) with almost all countries contributing. In Security Services Ibero-America, organic sales growth improved to 14 percent (13).

Real sales growth, including acquisitions and adjusted for changes in exchange rates, was 8 percent (6).

Sales of security solutions and electronic security sales amounted to MSEK 5 215 (4 032) or 20 percent (18) of total sales in the third quarter 2018. Real sales growth, including acquisitions and adjusted for changes in exchange rates, was 24 percent (16).

### Operating income before amortization

Operating income before amortization was MSEK 1 452 (1 235) which, adjusted for changes in exchange rates, represented a real change of 12 percent (5).

The Group's operating margin was 5.6 percent (5.5). Leverage from good organic sales growth, good performance in our guarding business and continued growth of security solutions contributed to the operating margin. However, there was a hampering impact on the operating margin related to the performance in Security Services Europe.

### Operating income after amortization

Amortization of acquisition related intangible assets amounted to MSEK -67 (-59).

Acquisition related costs were MSEK -16 (-7). For further information refer to note 7.

Items affecting comparability were MSEK -268 (0) and related to the previously communicated cost savings program in Security Services Europe.

### Financial income and expenses

Financial income and expenses amounted to MSEK -91 (-86), positively impacted by MSEK 18 that relate to hyperinflation accounting in Argentina. The negative development of the underlying financial income and expenses is due to a combination of the development of USD interest rates, a weaker Swedish krona and increased net debt.

### Income before taxes

Income before taxes was MSEK 1 010 (1 083).

### Taxes, net income and earnings per share

The Group's tax rate was 25.0 percent (27.7). The tax rate adjusted for tax on items affecting comparability was 25.3 percent. The reduction is mainly due to lower US tax rates as from 2018 as a result of the US Tax reform. The 2017 full year tax rate was 28.4 percent, excluding a one-off tax expense of 3.1 percent, referring to a revaluation of US net deferred tax assets, due to new US tax rates as from 2018. We continue to assess the US tax reform as more details to the law and interpretations become available and how the development of our business activities impacts our tax situation.

Net income was MSEK 757 (783). Earnings per share amounted to SEK 2.07 (2.15). Earnings per share before items affecting comparability was SEK 2.61 (2.15).

# Group development

## **JANUARY-SEPTEMBER 2018**

### **Sales development**

Sales amounted to MSEK 74 643 (68 173) and organic sales growth was 6 percent (4). Strong portfolio development and favorable market conditions supported the positive sales development in the Group. Security Services North America delivered organic sales growth of 7 percent (5) and Security Services Europe was strong at 4 percent (1). Security Services Ibero-America showed 11 percent (14), a decline due to Argentina, but supported by Spain.

Real sales growth, including acquisitions and adjusted for changes in exchange rates, was 8 percent (5).

Sales of security solutions and electronic security sales amounted to MSEK 14 803 (11 995) or 20 percent (18) of total sales in the first nine months 2018. Real sales growth, including acquisitions and adjusted for changes in exchange rates, was 22 percent (20).

### **Operating income before amortization**

Operating income before amortization was MSEK 3 829 (3 428) which, adjusted for changes in exchange rates, represented a real change of 10 percent (3).

The Group's operating margin was 5.1 percent (5.0). The operating margin in Security Services North America improved as well as in Security Services Ibero-America where Spain showed a strong performance. In Security Services Europe the operating margin declined slightly. Total price adjustments in the Group were on par with wage cost increases.

### **Operating income after amortization**

Amortization of acquisition related intangible assets amounted to MSEK -195 (-183).

Acquisition related costs were MSEK -41 (-20). The acquisition of Kratos Public Safety and Security in the US was closed in the second quarter. Acquisition related costs for this acquisition is estimated to be MSEK -75 for the full year 2018, whereof MSEK -21 is included in the first nine months. For further information regarding acquisition related costs refer to note 7.

Items affecting comparability were MSEK -268 (0), related to the previously communicated cost savings program in Security Services Europe.

### **Financial income and expenses**

Financial income and expenses amounted to MSEK -287 (-282), positively impacted by MSEK 18 that relate to hyperinflation accounting in Argentina. The negative development of the underlying financial income and expenses is due to a combination of the development of USD interest rates, a weaker Swedish krona and increased net debt.

### **Income before taxes**

Income before taxes was MSEK 3 038 (2 943).

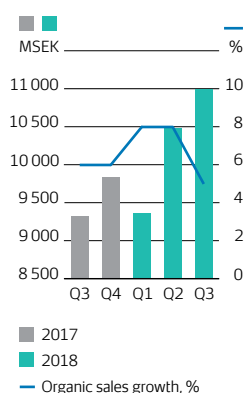
### **Taxes, net income and earnings per share**

The Group's tax rate was 25.0 percent (28.5). The tax rate adjusted for tax on items affecting comparability was 25.1 percent. The reduction is mainly due to lower US tax rates as from 2018 as a result of the US Tax reform. The 2017 full year tax rate was 28.4 percent, excluding a one-off tax expense of 3.1 percent, referring to a revaluation of US net deferred tax assets, due to new US tax rates as from 2018. We continue to assess the US tax reform as more details to the law and interpretations become available and how the development of our business activities impacts our tax situation.

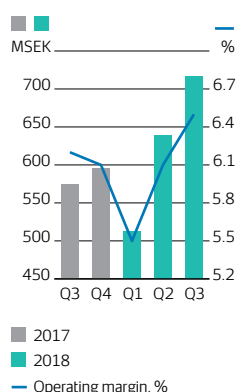
Net income was MSEK 2 278 (2 104). Earnings per share amounted to SEK 6.24 (5.76). Earnings per share before items affecting comparability was SEK 6.78 (5.76).

# Development in the Group's business segments

## Quarterly sales development



## Quarterly operating income development



## SECURITY SERVICES NORTH AMERICA

Security Services North America provides protective services, including on-site, mobile and remote guarding, electronic security, fire and safety services and corporate risk management in the US, Canada and Mexico and comprises 13 business units: the national and global accounts organization, five geographical regions and five specialized business units in the US - critical infrastructure services, healthcare, Pinkerton Corporate Risk Management, mobile and Securitas Electronic Security - plus Canada and Mexico. In total, there are approximately 750 branch managers and 114 000 employees.

MSEK	Quarter		Change, %		9M		Change, %		Full year
	Q3 2018	Q3 2017	Total	Real	2018	2017	Total	Real	2017
<b>Total sales</b>	<b>11 000</b>	<b>9 322</b>	<b>18</b>	<b>8</b>	<b>30 843</b>	<b>28 268</b>	<b>9</b>	<b>8</b>	<b>38 108</b>
Organic sales growth, %	5	6			7	5			5
Share of Group sales, %	43	41			41	41			41
<b>Operating income before amortization</b>	<b>716</b>	<b>574</b>	<b>25</b>	<b>14</b>	<b>1 867</b>	<b>1 658</b>	<b>13</b>	<b>11</b>	<b>2 254</b>
Operating margin, %	6.5	6.2			6.1	5.9			5.9
Share of Group operating income, %	49	46			49	48			48

### July-September 2018

Organic sales growth was 5 percent (6), reflecting a solid portfolio development across the business segment. Last year organic sales growth was positively impacted by extra sales due to hurricanes.

Security solutions and electronic security sales represented MSEK 2 025 (1 356) or 18 percent (15) of total sales in the business segment in the third quarter 2018, including the acquisition of Kratos Public Safety and Security.

The operating margin was 6.5 percent (6.2), supported by leverage from the topline growth, strong performance in on-site guarding and risk management, good momentum of security solutions sales as well as a positive one-off effect related to payroll taxes.

The Swedish krona exchange rate weakened against the US dollar, which had a positive effect on operating income in Swedish kronor. The real change was 14 percent in the third quarter.

### January-September 2018

Organic sales growth was 7 percent (5). Good portfolio momentum with a solid client retention of 91 percent (91) contributed to the development. Almost all units showed organic sales growth with the main contribution coming from the five geographical regions and the business unit critical infrastructure services.

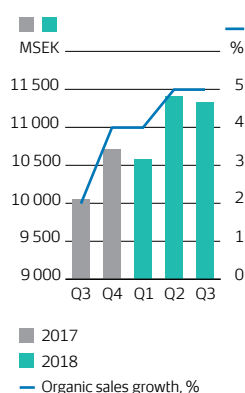
Security solutions and electronic security sales represented MSEK 5 317 (4 114) or 17 percent (15) of total sales in the business segment in the first nine months 2018.

The operating margin was 6.1 percent (5.9), supported mainly by leverage from the strong organic sales growth, solid performance in on-site guarding and risk management and good momentum of security solutions sales.

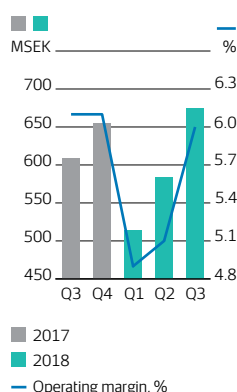
The Swedish krona exchange rate weakened against the US dollar, which had a positive effect on operating income in Swedish kronor. The real change was 11 percent in the first nine months.

# Development in the Group's business segments

## Quarterly sales development



## Quarterly operating income development



## SECURITY SERVICES EUROPE

Security Services Europe provides security services for large and medium-sized customers in 26 countries, and airport security in 15 countries. The service offering also includes mobile security services for small and medium-sized businesses and residential sites, and electronic alarm surveillance services. In total, the organization has approximately 760 branch managers and 120 000 employees.

MSEK	Quarter		Change, %		9M		Change, %		Full year
	Q3 2018	Q3 2017	Total	Real	2018	2017	Total	Real	2017
<b>Total sales</b>	<b>11 333</b>	<b>10 059</b>	<b>13</b>	<b>7</b>	<b>33 315</b>	<b>29 989</b>	<b>11</b>	<b>6</b>	<b>40 703</b>
Organic sales growth, %	5	2			4	1			2
Share of Group sales, %	44	44			45	44			44
<b>Operating income before amortization</b>	<b>675</b>	<b>609</b>	<b>11</b>	<b>8</b>	<b>1 772</b>	<b>1 620</b>	<b>9</b>	<b>6</b>	<b>2 275</b>
Operating margin, %	6.0	6.1			5.3	5.4			5.6
Share of Group operating income, %	46	49			46	47			48

### July-September 2018

Organic sales growth was 5 percent (2) with main contribution from Germany, Sweden and Turkey. Organic sales growth was strong throughout the business segment, despite a negative impact from lower refugee-related sales, driven by solid portfolio performance in many countries.

Security solutions and electronic security sales represented MSEK 2 314 (1 957) or 20 percent (19) of total sales in the business segment in the third quarter 2018.

The operating margin was 6.0 percent (6.1). France is burdening due to impact from certain regulatory changes and some operational inefficiencies.

The Swedish krona exchange rate weakened against foreign currencies, primarily the Euro, which had a positive effect on operating income in Swedish kronor. The real change was 8 percent in the third quarter.

### January-September 2018

Organic sales growth was 4 percent (1) and almost all countries supported the development, with main contribution from Belgium, Germany and the guarding business in Turkey. The portfolio development was strong with good new sales and solid client retention rate of 93 percent (89). The lower refugee-related sales represented a 1 percent negative impact on organic sales growth in the business segment in the first nine months.

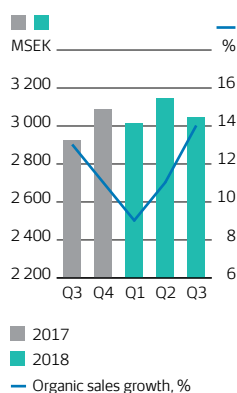
Security solutions and electronic security sales represented MSEK 6 952 (5 723) or 21 percent (19) of total sales in the business segment in the first nine months 2018.

The operating margin was 5.3 percent (5.4). The main reason for the decline was some operational inefficiencies. The lower level of refugee-related sales also had a hampering effect.

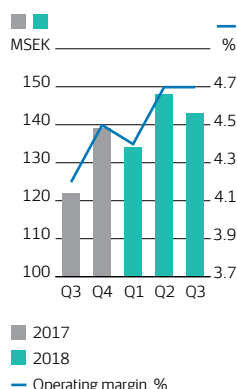
The Swedish krona exchange rate weakened against foreign currencies, primarily the Euro, which had a positive effect on operating income in Swedish kronor. The real change was 6 percent in the first nine months.

# Development in the Group's business segments

## Quarterly sales development



## Quarterly operating income development



## SECURITY SERVICES IBERO-AMERICA

Security Services Ibero-America provides security services for large and medium-sized customers in eight Latin American countries, as well as in Portugal and Spain in Europe. Security Services Ibero-America has a combined total of approximately 170 branch managers and 61 000 employees.

MSEK	Quarter		Change, %		9M		Change, %		Full year
	Q3 2018*	Q3 2017	Total	Real	2018*	2017	Total	Real	2017
<b>Total sales</b>	<b>3 045</b>	<b>2 923</b>	<b>4</b>	<b>14</b>	<b>9 204</b>	<b>8 885</b>	<b>4</b>	<b>11</b>	<b>11 971</b>
Organic sales growth, %	14	13			11	14			13
Share of Group sales, %	12	13			12	13			13
<b>Operating income before amortization</b>	<b>143</b>	<b>122</b>	<b>17</b>	<b>24</b>	<b>425</b>	<b>367</b>	<b>16</b>	<b>24</b>	<b>506</b>
Operating margin, %	4.7	4.2			4.6	4.1			4.2
Share of Group operating income, %	10	10			11	11			11

\* As of July 1, 2018, Securitas has adopted IAS 29 Financial reporting in hyperinflationary economies for our operations in Argentina. When calculating the key ratios for organic sales growth percentage and real change percentage, the impact from the remeasurement is treated similarly to currency change. The calculated key ratio percentages are thus comparable as to how these were calculated before the adoption of IAS 29. The impact of adopting IAS 29 is a net reduction of sales with MSEK 65 and a net reduction of operating income before amortization of MSEK 3 in the quarter and for the first nine months.

### July-September 2018

Organic sales growth was 14 percent (13). The improvement derived from a strong performance in Spain. Organic sales growth in the quarter was also driven by Argentina through price increases.

Security solutions and electronic security sales represented MSEK 834 (687) or 27 percent (24) of total sales in the business segment in the third quarter 2018.

The operating margin was 4.7 percent (4.2), an improvement relating to the strong performance in Spain which includes good sales of security solutions. Some of these security solutions contracts are short term and the longevity is difficult to estimate. The operating margin was burdened by Argentina.

The Swedish krona exchange rate strengthened against the Argentinian peso while it weakened against the Euro. The net effect was negative on operating income in Swedish kronor. The real change in the segment was 24 percent in the third quarter.

### January-September 2018

Organic sales growth was 11 percent (14). The decline was primarily due to Argentina where the macro economic environment and instability in the security market had a negative impact on organic sales growth. In the other Latin American countries organic sales growth was healthy. Organic sales growth was strong in Spain.

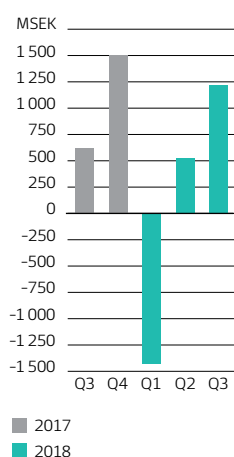
Security solutions and electronic security sales represented MSEK 2 413 (2 066) or 26 percent (23) of total sales in the business segment in the first nine months 2018.

The operating margin was 4.6 percent (4.1), an improvement driven by Spain. The operating margin was burdened by Argentina, due to turnover in the contract portfolio and negative leverage. The Argentinian economy is deteriorating further and we expect challenging conditions in the coming quarters. The client retention rate was 92 percent (91).

The Swedish krona exchange rate strengthened against the Argentinian peso while it weakened against the Euro. The net effect was negative on operating income in Swedish kronor. The real change in the segment was 24 percent in the first nine months.

# Cash flow

## Quarterly free cash flow



## July-September 2018

Cash flow from operating activities amounted to MSEK 1 414 (799), equivalent to 97 percent (65) of operating income before amortization.

The impact from changes in accounts receivable was MSEK -451 (-661). Changes in other operating capital employed were MSEK 507 (272).

Free cash flow was MSEK 1 217 (619), equivalent to 109 percent (70) of adjusted income.

Cash flow from financing activities was MSEK -1 001 (-1 024) due to a net decrease in borrowings.

Cash flow for the period was MSEK -193 (-462).

## January-September 2018

Cash flow from operating activities amounted to MSEK 1 290 (2 025), equivalent to 34 percent (59) of operating income before amortization.

The impact from changes in accounts receivable was MSEK -1 188 (-506), with negative impact from an invoicing system change transition in the Netherlands and the interest hike in Argentina causing some payment delays. Also, the strong organic sales growth, especially in Security Services North America, impacted change in accounts receivable. Changes in other operating capital employed were MSEK -977 (-698), with negative impact from a regulatory change in the social security timetable in France.

Cash flow from operating activities was also impacted by net investments in non-current tangible and intangible assets, amounting to MSEK -375 (-199). The net investments include capital expenditures in equipment for solution contracts.

Free cash flow was MSEK 318 (783), equivalent to 11 percent (32) of adjusted income.

Cash flow from investing activities, acquisitions, was MSEK -1 622 (-285), of which purchase price payments accounted for MSEK -1 605 (-248), assumed net debt for MSEK 40 (11) and acquisition related costs paid for MSEK -57 (-48).

Cash flow from financing activities was MSEK 115 (-309) due to dividend paid of MSEK -1 460 (-1 369) and a net increase in borrowings of MSEK 1 575 (1 060).

Cash flow for the period was MSEK -1 212 (190). The closing balance for liquid funds after translation differences of MSEK -22 was MSEK 2 377 (3 611 as of December 31, 2017).



# Capital employed and financing

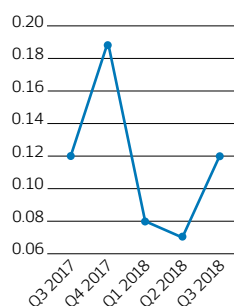
## Capital employed and financing

MSEK	Sep 30, 2018
Operating capital employed	9 847
Goodwill	20 786
Acquisition related intangible assets	1 482
Shares in associated companies	442
<b>Capital employed</b>	<b>32 557</b>
Net debt	15 749
Shareholders' equity	16 808
<b>Financing</b>	<b>32 557</b>

## Net debt development

MSEK	
<b>Jan 1, 2018</b>	<b>-12 333</b>
Free cash flow	318
Acquisitions	-1 622
Items affecting comparability	-24
Dividend paid	-1 460
<b>Change in net debt</b>	<b>-2 788</b>
Revaluation	95
Translation	-723
<b>Sep 30, 2018</b>	<b>-15 749</b>

## Free cash flow/net debt



## Capital employed as of September 30, 2018

The Group's operating capital employed was MSEK 9 847 (7 560 as of December 31, 2017), corresponding to 10 percent of sales (8 as of December 31, 2017), adjusted for the full-year sales figures of acquired units. The translation of foreign operating capital employed to Swedish kronor increased the Group's operating capital employed by MSEK 114.

The increase in operating capital employed is mainly explained by the delayed cash flow from operating activities as explained under the cash flow section, in combination with the increased business volume in Security Services North America and a higher need for operating capital employed related to the changed sales mix from growing different protective services. The Group also continues to invest into the execution of the strategy with investments in customers' site equipment.

The annual impairment test of all Cash Generating Units (CGU), which is required under IFRS, took place during the third quarter 2018 in conjunction with the business plan process for 2019. None of the CGUs tested for impairment had a carrying amount that exceeded the recoverable amount. Consequently, no impairment losses have been recognized in 2018. No impairment losses were recognized in 2017 either.

The Group's total capital employed was MSEK 32 557 (27 872 as of December 31, 2017). The translation of foreign capital employed to Swedish kronor increased the Group's capital employed by MSEK 884. The return on capital employed was 15 percent (17 as of December 31, 2017).

## Financing as of September 30, 2018

The Group's net debt amounted to MSEK 15 749 (12 333 as of December 31, 2017). The net debt was positively impacted mainly by free cash flow of MSEK 318, while it was negatively impacted mainly by cash flow from acquisitions of MSEK -1 622, dividend of MSEK -1 460, paid to the shareholders in May 2018, and the translation of net debt in foreign currency to Swedish kronor of MSEK -723.

The free cash flow to net debt ratio amounted to 0.12 (0.12). The net debt to EBITDA ratio was 2.5 (2.3). The interest cover ratio amounted to 11.9 (11.3).

Securitas has a revolving credit facility with its 12 key relationship banks. This credit facility comprises two respective tranches of MUSD 550 and MEUR 440 and matures in 2022. On September 30, 2018, the facility was undrawn. Further information regarding financial instruments and credit facilities is provided in note 9.

Standard and Poor's rating for Securitas is BBB with stable outlook.

Shareholders' equity amounted to MSEK 16 808 (15 539 as of December 31, 2017). The translation of foreign assets and liabilities into Swedish kronor increased shareholders' equity by MSEK 161. Refer to the statement of comprehensive income on page 15 for further information.

The total number of outstanding shares amounted to 365 058 897 (365 058 897) as of September 30, 2018.

# Acquisitions

## ACQUISITIONS JANUARY-SEPTEMBER 2018 (MSEK)

Company	Business segment <sup>1)</sup>	Included from	Acquired share <sup>2)</sup>	Annual sales <sup>3)</sup>	Enter-price value <sup>4)</sup>	Goodwill	Acq. related intangible assets		
<b>Opening balance</b>						<b>18 719</b>	<b>1 173</b>		
Automatic Alarm, France <sup>6)</sup>	Security Services Europe	Jan 2	100	370	299	300	138		
Süddeutsche Bewachung, Germany <sup>6)</sup>	Security Services Europe	Jan 2	100	95	95	51	46		
Johnson & Thomson, Hong Kong <sup>6)</sup>	Other	Jan 2	100	17	19	30	12		
Alphatron Security Systems, the Netherlands	Security Services Europe	Mar 1	100	102	126	83	32		
Kratos Public Safety and Security, the US	Security Services North America	Jun 11	100	1 175	639	344	106		
Pronet Security and Sernet Services, Turkey	Security Services Europe	Jul 25	100	480	315	197	108		
Other acquisitions <sup>5) 6)</sup>		-	-	106	72	33	31		
<b>Total acquisitions January-September 2018</b>						<b>2 345</b>	<b>1 565</b>	<b>1 038</b>	<b>473</b>
Amortization of acquisition related intangible assets						-	-195		
Exchange rate differences and remeasurement for hyperinflation						1 029	31		
<b>Closing balance</b>						<b>20 786</b>	<b>1 482</b>		

<sup>1)</sup> Refers to business segment with main responsibility for the acquisition.

<sup>2)</sup> Refers to voting rights for acquisitions in the form of share purchase agreements. For asset deals no voting rights are stated.

<sup>3)</sup> Estimated annual sales.

<sup>4)</sup> Purchase price paid plus acquired net debt but excluding any deferred considerations.

<sup>5)</sup> Related to other acquisitions for the period and updated previous year acquisition calculations for the following entities: Prevendo (contract portfolio), Sweden, Vartiomisliike H. Hakala (contract portfolio), Finland, Industrie- und Werkschutz Brandstetter (contract portfolio), Germany, Milton Keynes Security Services, UK, Services in Safety, Belgium, Video Monitoring, XXXLutz (contract portfolio), Kika/Leiner (contract portfolio), Austria and PSGA, Australia. Related also to deferred considerations paid in Finland, Germany, Belgium, the Netherlands, Austria, Czech Republic, Croatia, Turkey, Chile, China and Australia.

<sup>6)</sup> Deferred considerations have been recognized mainly based on an assessment of the future profitability development in the acquired entities for an agreed period. The net of new deferred considerations, payments made from previously recognized deferred considerations and revaluation of deferred considerations in the Group was MSEK 158. Total deferred considerations, short-term and long-term, in the Group's balance sheet amount to MSEK 324.

All acquisition calculations are finalized no later than one year after the acquisition is made. Transactions with non-controlling interests are specified in the statement of changes in shareholders' equity on page 18. Transaction costs and revaluation of deferred considerations can be found in note 7 on page 26.

### **Automatic Alarm, France**

Securitas has acquired the electronic security company Automatic Alarm in France. Automatic Alarm is a nation-wide system integrator and installer of electronic security solutions, including intruder systems, video surveillance and access control, with multiyear maintenance contracts. The company has 250 employees. The acquisition was consolidated in Securitas as of January 2, 2018.

### **Süddeutsche Bewachung, Germany**

Securitas has acquired the security solutions company Süddeutsche Bewachung in Germany. Süddeutsche Bewachung has 300 employees. The company offers on-site, mobile and remote guarding in the Rhein-Neckar area in the south-west of Germany, with headquarter located in Mannheim. The company has a very solid customer portfolio, comprising many customer segments. With this acquisition, Securitas strengthens its position in this area of Germany. The acquisition was consolidated in Securitas as of January 2, 2018.

# Acquisitions

## **Johnson & Thomson, Hong Kong**

Securitas has acquired the technology and installations company Johnson & Thomson in Hong Kong. Johnson & Thomson is a monitoring, maintenance and installation company focused on the retail and mid-sized corporate market in Hong Kong. By this acquisition, Securitas continues to strengthen the ability to optimize security solutions, covering a combination of on-site guarding and remote guarding, mobile, monitoring and electronic security services to its customers in the AMEA region. The acquisition was consolidated in Securitas as of January 2, 2018.

## **Alphatron Security Systems, the Netherlands**

Securitas has acquired the electronic security company Alphatron Security Systems in the Netherlands, to further strengthen its technology capabilities in the country. Alphatron Security Systems offers video solutions, access control systems and security management systems to industrial, public, aviation, construction and real estate customers on a country-wide basis. The company has 48 employees. The acquisition of Alphatron Security Systems makes Securitas the market leader within security solutions and electronic security in the Netherlands. The acquisition was consolidated in Securitas as of March 1, 2018.

## **Kratos Public Safety and Security, the US**

Securitas has acquired the division Kratos Public Safety and Security from Kratos Defense & Security Solutions, Inc. (NASDAQ:KTOS). The acquisition is expected to be neutral to Securitas earnings per share in 2018 and 2019, and accretive as of 2020.

Kratos Public Safety and Security (KPSS) is ranked as a top 10 system integrator in the United States. The operation has 400 employees. The primary focus is electronic security projects for commercial customers with special expertise in transportation, petrochemical, healthcare, and education vertical markets. The business provides design, engineering, installation and service of advanced integrated security technology and systems. KPSS has a wide breadth of capabilities including access, video, intrusion, and fire solutions supported by on-going maintenance, inspections, and monitoring services.

KPSS, which is to be combined with Securitas Electronic Security, Inc., aligns well with Securitas Electronic Security's current operations and strategic focus. The acquisition will expand Securitas' electronic security platform in the United States by strengthening field operation capabilities and adding local branch infrastructure with highly skilled employees. It supports Securitas' strategy of providing protective services across the entire Securitas North American customer base, and brings increased value to our customers.

The acquisition was approved by regulatory authorities on June 11, 2018, from which point it was consolidated in Securitas.

## **Pronet Security and Sernet Services, Turkey**

Securitas has acquired the security company Pronet Security (Pronet Güvenlik ve Dan.Hiz. A.Ş.) and Sernet Services in Turkey, to expand its operations in the country.

Pronet Security is a top 5 security company in Turkey with more than 5 000 employees. The company is specialized in guarding services mainly in the Istanbul area. Pronet has a strong focus in the retail, high-rise and office customer segments, with many multinational companies in the customer portfolio.

The company Pronet Alarm (Pronet Güvenlik Hizmetleri A.Ş.), which operates mainly in the field of residential alarm security, is not a part of this transaction. This company continues to operate under its existing partnership structure.

Securitas is the market leader in Turkey with more than 13 000 employees and is also the leading systems integrator. Securitas entered the Turkish security market in 2006 by acquiring two guarding companies. A consulting company was acquired in 2010 followed by the systems integrator Sensormatic in 2011. The Turkish security services market is estimated to be worth close to BSEK 24 (BTRY 11) and the demand for protective services is growing.

The acquisition was approved by regulatory authorities on July 25, 2018, from which point it was consolidated in Securitas.

## Other significant events

For critical estimates and judgments, provisions and contingent liabilities refer to the 2017 Annual Report and to note 12 on page 28. If no significant events have occurred relating to the information in the Annual Report, no further comments are made in the Interim Report for the respective case.

## Risks and uncertainties

Risk management is necessary for Securitas to be able to fulfill its strategies and achieve its corporate objectives. Securitas' risks fall into three main categories; contract risk, operational assignment risk and financial risks. Securitas' approach to enterprise risk management is described in more detail in the Annual Report for 2017.

In the preparation of financial reports, the Board of Directors and Group Management are required to make estimates and judgments. These estimates and judgments impact the statement of income and balance sheet as well as disclosures such as contingent liabilities. The actual outcome may differ from these estimates and judgments under different circumstances and conditions.

For the forthcoming three-month period, the financial impact of certain items affecting comparability, provisions and contingent liabilities, as described in the Annual Report for 2017 and, where applicable, under the heading "Other significant events" above, may vary from the current financial estimates and provisions made by management. This could affect the Group's profitability and financial position.

## Parent Company operations

The Group's Parent Company, Securitas AB, is not involved in any operating activities. Securitas AB consists of Group Management and support functions for the Group.

### **January–September 2018**

The Parent Company's income amounted to MSEK 741 (672) and mainly relates to license fees and other income from subsidiaries.

Financial income and expenses amounted to MSEK 1 977 (1 525). Income before taxes amounted to MSEK 2 160 (2 346).

### **As of September 30, 2018**

The Parent Company's non-current assets amounted to MSEK 43 159 (43 037 as of December 31, 2017) and mainly comprise shares in subsidiaries of MSEK 41 304 (41 296 as of December 31, 2017). Current assets amounted to MSEK 8 505 (6 823 as of December 31, 2017) of which liquid funds accounted for MSEK 1 317 (1 943 as of December 31, 2017).

Shareholders' equity amounted to MSEK 28 268 (27 664 as of December 31, 2017). A dividend of MSEK 1 460 (1 369) was paid to the shareholders in May 2018.

The Parent Company's liabilities and untaxed reserves amounted to MSEK 23 396 (22 196 as of December 31, 2017) and mainly consist of interest-bearing debt.

For further information, refer to the Parent Company's condensed financial statements on page 29.

# Annual General Meeting 2019

Securitas' Annual General Meeting will be held on Monday, May 6, 2019 at 4.00 p.m. (CET) at Courtyard Marriott Hotel in Stockholm, Sweden.

Stockholm, October 26, 2018

*Magnus Ahlqvist*  
President and Chief Executive Officer

This report has not been reviewed by the company's auditors.

# Consolidated financial statements

## STATEMENT OF INCOME

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
Sales	25 255.2	22 534.2	73 574.2	67 567.6	91 479.1
Sales, acquired business	565.5	116.7	1 068.5	605.0	717.7
<b>Total sales<sup>4)</sup></b>	<b>25 820.7</b>	<b>22 650.9</b>	<b>74 642.7</b>	<b>68 172.6</b>	<b>92 196.8</b>
Organic sales growth, % <sup>5)</sup>	6	5	6	4	5
Production expenses	-21 140.5	-18 655.6	-61 484.4	-56 243.8	-75 951.6
<b>Gross income</b>	<b>4 680.2</b>	<b>3 995.3</b>	<b>13 158.3</b>	<b>11 928.8</b>	<b>16 245.2</b>
Selling and administrative expenses*	-3 240.9	-2 773.7	-9 371.2	-8 535.1	-11 593.8
Other operating income <sup>4)</sup>	7.5	6.3	22.1	17.9	23.8
Share in income of associated companies	5.1	7.0	19.3	16.2	22.0
<b>Operating income before amortization*</b>	<b>1 451.9</b>	<b>1 234.9</b>	<b>3 828.5</b>	<b>3 427.8</b>	<b>4 697.2</b>
Operating margin, %*	5.6	5.5	5.1	5.0	5.1
Amortization of acquisition related intangible assets	-66.3	-58.9	-194.5	-182.9	-255.1
Acquisition related costs <sup>7)</sup>	-16.5	-7.3	-41.2	-19.7	-48.4
Items affecting comparability <sup>8)</sup>	-267.9	-	-267.9	-	-
<b>Operating income after amortization*</b>	<b>1 101.2</b>	<b>1 168.7</b>	<b>3 324.9</b>	<b>3 225.2</b>	<b>4 393.7</b>
Financial income and expenses <sup>3, 9)</sup>	-91.6	-86.2	-287.3	-282.2	-375.6
<b>Income before taxes*</b>	<b>1 009.6</b>	<b>1 082.5</b>	<b>3 037.6</b>	<b>2 943.0</b>	<b>4 018.1</b>
Net margin, %*	3.9	4.8	4.1	4.3	4.4
Current taxes	-237.3	-266.6	-713.8	-734.7	-944.4
Deferred taxes*	-15.2	-32.8	-45.6	-104.5	-322.2
<b>Net income for the period*</b>	<b>757.1</b>	<b>783.1</b>	<b>2 278.2</b>	<b>2 103.8</b>	<b>2 751.5</b>
<b>Whereof attributable to:</b>					
Equity holders of the Parent Company*	755.9	783.4	2 277.7	2 103.3	2 749.7
Non-controlling interests	1.2	-0.3	0.5	0.5	1.8
Earnings per share before and after dilution (SEK)*	2.07	2.15	6.24	5.76	7.53
Earnings per share before and after dilution and before items affecting comparability (SEK)*	2.61	2.15	6.78	5.76	7.87

## STATEMENT OF COMPREHENSIVE INCOME

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
<b>Net income for the period*</b>	<b>757.1</b>	<b>783.1</b>	<b>2 278.2</b>	<b>2 103.8</b>	<b>2 751.5</b>
<b>Other comprehensive income for the period</b>					
<b>Items that will not be reclassified to the statement of income</b>					
Remeasurements of defined benefit pension plans net of tax	30.5	11.0	61.4	71.6	45.4
<b>Total items that will not be reclassified to the statement of income<sup>10)</sup></b>	<b>30.5</b>	<b>11.0</b>	<b>61.4</b>	<b>71.6</b>	<b>45.4</b>
<b>Items that subsequently may be reclassified to the statement of income</b>					
Remeasurement for hyperinflation net of tax <sup>1, 3)</sup>	299.1	-	299.1	-	-
Cash flow hedges net of tax	18.0	5.0	38.1	-16.5	-21.9
Cost of hedging net of tax	28.8	-	34.3	-	-
Net investment hedges net of tax	51.9	147.4	-392.7	197.2	91.3
Other comprehensive income from associated companies, translation differences	-15.5	-17.4	8.7	-33.2	-25.3
Translation differences	-799.0	-651.1	545.3	-1 102.4	-696.5
<b>Total items that subsequently may be reclassified to the statement of income<sup>10)</sup></b>	<b>-416.7</b>	<b>-516.1</b>	<b>532.8</b>	<b>-954.9</b>	<b>-652.4</b>
<b>Other comprehensive income for the period<sup>10)</sup></b>	<b>-386.2</b>	<b>-505.1</b>	<b>594.2</b>	<b>-883.3</b>	<b>-607.0</b>
<b>Total comprehensive income for the period*</b>	<b>370.9</b>	<b>278.0</b>	<b>2 872.4</b>	<b>1 220.5</b>	<b>2 144.5</b>
<b>Whereof attributable to:</b>					
Equity holders of the Parent Company*	370.3	279.8	2 872.3	1 221.6	2 142.5
Non-controlling interests	0.6	-1.8	0.1	-1.1	2.0

\* Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information. Notes 1-10 refer to pages 21-27.

# Consolidated financial statements

## STATEMENT OF CASH FLOW

Operating cash flow MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
<b>Operating income before amortization*</b>	<b>1 451.9</b>	<b>1 234.9</b>	<b>3 828.5</b>	<b>3 427.8</b>	<b>4 697.2</b>
Investments in non-current tangible and intangible assets*	-543.2	-400.4	-1 618.7	-1 267.6	-1 808.4
Reversal of depreciation*	449.2	353.0	1 244.1	1 068.6	1 445.5
Change in accounts receivable	-451.0	-661.1	-1 187.6	-505.8	-448.9
Change in other operating capital employed	506.8	272.4	-976.7	-698.3	-48.1
<b>Cash flow from operating activities</b>	<b>1 413.7</b>	<b>798.8</b>	<b>1 289.6</b>	<b>2 024.7</b>	<b>3 837.3</b>
Cash flow from operating activities, %	97	65	34	59	82
Financial income and expenses paid	-50.2	-39.7	-332.3	-385.4	-425.6
Current taxes paid	-146.2	-140.6	-639.6	-855.9	-1 122.2
<b>Free cash flow</b>	<b>1 217.3</b>	<b>618.5</b>	<b>317.7</b>	<b>783.4</b>	<b>2 289.5</b>
Free cash flow, %*	109	70	11	32	68
Cash flow from investing activities, acquisitions	-386.1	-56.9	-1 621.8	-285.1	-303.6
Cash flow from items affecting comparability <sup>8)</sup>	-23.6	-	-23.6	-	-
Cash flow from financing activities	-1 000.9	-1 023.5	115.3	-308.7	-742.7
<b>Cash flow for the period</b>	<b>-193.3</b>	<b>-461.9</b>	<b>-1 212.4</b>	<b>189.6</b>	<b>1 243.2</b>

Cash flow MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
Cash flow from operations*	1 717.9	1 013.2	1 855.9	2 002.6	4 039.3
Cash flow from investing activities*	-910.3	-451.6	-3 183.6	-1 504.3	-2 053.4
Cash flow from financing activities	-1 000.9	-1 023.5	115.3	-308.7	-742.7
<b>Cash flow for the period</b>	<b>-193.3</b>	<b>-461.9</b>	<b>-1 212.4</b>	<b>189.6</b>	<b>1 243.2</b>

Change in net debt MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
<b>Opening balance</b>	<b>-16 732.4</b>	<b>-14 539.3</b>	<b>-12 332.5</b>	<b>-13 431.3</b>	<b>-13 431.3</b>
Cash flow for the period	-193.3	-461.9	-1 212.4	189.6	1 243.2
Change in loans	1 000.9	1 023.5	-1 575.5	-1 060.3	-626.3
<b>Change in net debt before revaluation and translation differences</b>	<b>807.6</b>	<b>561.6</b>	<b>-2 787.9</b>	<b>-870.7</b>	<b>616.9</b>
Revaluation of financial instruments <sup>9)</sup>	61.2	7.9	94.6	-21.3	-28.8
Translation differences	114.5	363.8	-723.3	717.3	510.7
<b>Change in net debt</b>	<b>983.3</b>	<b>933.3</b>	<b>-3 416.6</b>	<b>-174.7</b>	<b>1 098.8</b>
<b>Closing balance</b>	<b>-15 749.1</b>	<b>-13 606.0</b>	<b>-15 749.1</b>	<b>-13 606.0</b>	<b>-12 332.5</b>

\* Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information. Notes 8-9 refer to pages 26-27.



# Consolidated financial statements

## CAPITAL EMPLOYED AND FINANCING

MSEK	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
<b>Operating capital employed*</b>	<b>9 846.5</b>	<b>8 106.0</b>	<b>7 559.8</b>
Operating capital employed as % of sales*	10	9	8
Return on operating capital employed, %*	55	62	64
Goodwill	20 786.3	18 361.9	18 719.1
Acquisition related intangible assets	1 482.3	1 213.7	1 172.8
Shares in associated companies	441.7	406.1	419.8
<b>Capital employed*</b>	<b>32 556.8</b>	<b>28 087.7</b>	<b>27 871.5</b>
Return on capital employed, %	15	17	17
<b>Net debt</b>	<b>-15 749.1</b>	<b>-13 606.0</b>	<b>-12 332.5</b>
<b>Shareholders' equity*</b>	<b>16 807.7</b>	<b>14 481.7</b>	<b>15 539.0</b>
Net debt equity ratio, multiple*	0.94	0.94	0.79

## BALANCE SHEET

MSEK	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
<b>ASSETS</b>			
<b>Non-current assets</b>			
Goodwill	20 786.3	18 361.9	18 719.1
Acquisition related intangible assets	1 482.3	1 213.7	1 172.8
Other intangible assets*	1 417.9	1 013.5	1 079.0
Tangible non-current assets	3 696.7	3 343.5	3 489.1
Shares in associated companies	441.7	406.1	419.8
Non-interest-bearing financial non-current assets	1 771.9	1 983.2	1 819.6
Interest-bearing financial non-current assets	533.5	423.0	499.7
<b>Total non-current assets*</b>	<b>30 130.3</b>	<b>26 744.9</b>	<b>27 199.1</b>
<b>Current assets</b>			
Non-interest-bearing current assets	22 016.8	18 402.0	18 569.0
Other interest-bearing current assets	95.9	139.8	164.7
Liquid funds	2 377.4	2 546.2	3 610.6
<b>Total current assets</b>	<b>24 490.1</b>	<b>21 088.0</b>	<b>22 344.3</b>
<b>TOTAL ASSETS*</b>	<b>54 620.4</b>	<b>47 832.9</b>	<b>49 543.4</b>

MSEK	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
<b>SHAREHOLDERS' EQUITY AND LIABILITIES</b>			
<b>Shareholders' equity</b>			
Attributable to equity holders of the Parent Company*	16 788.2	14 463.9	15 517.8
Non-controlling interests	19.5	17.8	21.2
<b>Total shareholders' equity*</b>	<b>16 807.7</b>	<b>14 481.7</b>	<b>15 539.0</b>
Equity ratio, %	31	30	31
<b>Long-term liabilities</b>			
Non-interest-bearing long-term liabilities	339.2	232.0	237.7
Interest-bearing long-term liabilities	16 840.2	13 056.8	13 024.6
Non-interest-bearing provisions*	3 380.2	3 127.1	3 206.8
<b>Total long-term liabilities*</b>	<b>20 559.6</b>	<b>16 415.9</b>	<b>16 469.1</b>
<b>Current liabilities</b>			
Non-interest-bearing current liabilities and provisions	15 337.4	13 277.1	13 952.4
Interest-bearing current liabilities	1 915.7	3 658.2	3 582.9
<b>Total current liabilities</b>	<b>17 253.1</b>	<b>16 935.3</b>	<b>17 535.3</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES*</b>	<b>54 620.4</b>	<b>47 832.9</b>	<b>49 543.4</b>

\* Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information.

# Consolidated financial statements

## CHANGES IN SHAREHOLDERS' EQUITY

MSEK	Sep 30, 2018			Sep 30, 2017			Dec 31, 2017		
	Attributable to equity holders of the Parent Company	Non-controlling interests	Total	Attributable to equity holders of the Parent Company	Non-controlling interests	Total	Attributable to equity holders of the Parent Company	Non-controlling interests	Total
<b>Opening balance January 1, 2018/2017</b>	<b>15 517.8</b>	<b>21.2</b>	<b>15 539.0</b>	<b>14 487.2</b>	<b>20.7</b>	<b>14 507.9</b>	<b>14 487.2</b>	<b>20.7</b>	<b>14 507.9</b>
Effect of change in accounting principle IFRS 15 <sup>1)</sup>	-	-	-	274.7	-	274.7	274.7	-	274.7
<b>Opening balance adjusted in accordance with new accounting principle</b>	<b>15 517.8</b>	<b>21.2</b>	<b>15 539.0</b>	<b>14 761.9</b>	<b>20.7</b>	<b>14 782.6</b>	<b>14 761.9</b>	<b>20.7</b>	<b>14 782.6</b>
Total comprehensive income for the period*	2 872.3	0.1	2 872.4	1 221.6	-1.1	1 220.5	2 142.5	2.0	2 144.5
Transactions with non-controlling interests	-1.2	-1.8	-3.0	-1.0	-1.8	-2.8	-1.2	-1.5	-2.7
Share based incentive scheme	-140.5	-	-140.5 <sup>2)</sup>	-149.6	-	-149.6	-16.4	-	-16.4
Dividend paid to the shareholders of the Parent Company	-1 460.2	-	-1 460.2	-1 369.0	-	-1 369.0	-1 369.0	-	-1 369.0
<b>Closing balance September 30/December 31, 2018/2017*</b>	<b>16 788.2</b>	<b>19.5</b>	<b>16 807.7</b>	<b>14 463.9</b>	<b>17.8</b>	<b>14 481.7</b>	<b>15 517.8</b>	<b>21.2</b>	<b>15 539.0</b>

\* Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information.

<sup>1)</sup> Refers to net impact after taxes of adoption of IFRS 15.

<sup>2)</sup> Refers to a swap agreement in Securitas AB shares of MSEK -140.6, hedging the share portion of Securitas share based incentive scheme 2017, and adjustment to grant date value of non-vested shares of MSEK 0.1, related to Securitas share based incentive scheme 2016.

## DATA PER SHARE

SEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
Share price, end of period	154.75	136.40	154.75	136.40	143.20
Earnings per share before and after dilution <sup>1, 2, 3)</sup>	2.07	2.15	6.24	5.76	7.53
Earnings per share before and after dilution and before items affecting comparability <sup>1, 2, 3)</sup>	2.61	2.15	6.78	5.76	7.87
Dividend	-	-	-	-	4.00
P/E-ratio after dilution and before items affecting comparability	-	-	-	-	18
Share capital (SEK)	365 058 897	365 058 897	365 058 897	365 058 897	365 058 897
Number of shares outstanding <sup>1)</sup>	365 058 897	365 058 897	365 058 897	365 058 897	365 058 897
Average number of shares outstanding <sup>1)</sup>	365 058 897	365 058 897	365 058 897	365 058 897	365 058 897

<sup>1)</sup> There are no convertible debenture loans. Consequently there is no difference before and after dilution regarding earnings per share and number of shares.

<sup>2)</sup> Number of shares used for calculation of earnings per share includes shares related to the Group's share based incentive schemes that have been hedged through swap agreements.

<sup>3)</sup> Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information.

# Segment overview July–September 2018 and 2017

## JULY–SEPTEMBER 2018

MSEK	Security Services North America	Security Services Europe	Security Services Ibero-America	Other	Eliminations	Group
Sales, external	11 000	11 333	3 044	444	-	25 821
Sales, intra-group	0	-	1	0	-1	-
<b>Total sales</b>	<b>11 000</b>	<b>11 333</b>	<b>3 045</b>	<b>444</b>	<b>-1</b>	<b>25 821</b>
Organic sales growth, %	5	5	14	-	-	6
<b>Operating income before amortization</b>	<b>716</b>	<b>675</b>	<b>143</b>	<b>-82</b>	<b>-</b>	<b>1 452</b>
<i>of which share in income of associated companies</i>	-3	0	-	8	-	5
Operating margin, %	6.5	6.0	4.7	-	-	5.6
Amortization of acquisition related intangible assets	-15	-40	-7	-5	-	-67
Acquisition related costs	-8	-7	-	-1	-	-16
Items affecting comparability	-	-268	-	-	-	-268
<b>Operating income after amortization</b>	<b>693</b>	<b>360</b>	<b>136</b>	<b>-88</b>	<b>-</b>	<b>1 101</b>
Financial income and expenses	-	-	-	-	-	-91
<b>Income before taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 010</b>

## JULY–SEPTEMBER 2017

MSEK	Security Services North America	Security Services Europe	Security Services Ibero-America	Other <sup>1)</sup>	Eliminations	Group <sup>1)</sup>
Sales, external	9 322	10 059	2 922	348	-	22 651
Sales, intra-group	0	-	1	1	-2	-
<b>Total sales</b>	<b>9 322</b>	<b>10 059</b>	<b>2 923</b>	<b>349</b>	<b>-2</b>	<b>22 651</b>
Organic sales growth, %	6	2	13	-	-	5
<b>Operating income before amortization</b>	<b>574</b>	<b>609</b>	<b>122</b>	<b>-70</b>	<b>-</b>	<b>1 235</b>
<i>of which share in income of associated companies</i>	1	0	-	6	-	7
Operating margin, %	6.2	6.1	4.2	-	-	5.5
Amortization of acquisition related intangible assets	-13	-35	-7	-4	-	-59
Acquisition related costs	0	-4	-1	-2	-	-7
Items affecting comparability	-	-	-	-	-	-
<b>Operating income after amortization</b>	<b>561</b>	<b>570</b>	<b>114</b>	<b>-76</b>	<b>-</b>	<b>1 169</b>
Financial income and expenses	-	-	-	-	-	-86
<b>Income before taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 083</b>

<sup>1)</sup> Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information.

# Segment overview January–September 2018 and 2017

## JANUARY–SEPTEMBER 2018

MSEK	Security Services North America	Security Services Europe	Security Services Ibero-America	Other	Eliminations	Group
Sales, external	30 842	33 315	9 202	1 284	-	74 643
Sales, intra-group	1	-	2	0	-3	-
<b>Total sales</b>	<b>30 843</b>	<b>33 315</b>	<b>9 204</b>	<b>1 284</b>	<b>-3</b>	<b>74 643</b>
Organic sales growth, %	7	4	11	-	-	6
<b>Operating income before amortization</b>	<b>1 867</b>	<b>1 772</b>	<b>425</b>	<b>-235</b>	<b>-</b>	<b>3 829</b>
<i>of which share in income of associated companies</i>	-8	0	-	27	-	19
Operating margin, %	6.1	5.3	4.6	-	-	5.1
Amortization of acquisition related intangible assets	-39	-118	-24	-14	-	-195
Acquisition related costs	-26	-14	-	-1	-	-41
Items affecting comparability	-	-268	-	-	-	-268
<b>Operating income after amortization</b>	<b>1 802</b>	<b>1 372</b>	<b>401</b>	<b>-250</b>	<b>-</b>	<b>3 325</b>
Financial income and expenses	-	-	-	-	-	-287
<b>Income before taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 038</b>

## JANUARY–SEPTEMBER 2017

MSEK	Security Services North America	Security Services Europe	Security Services Ibero-America	Other <sup>1)</sup>	Eliminations	Group <sup>1)</sup>
Sales, external	28 267	29 989	8 884	1 033	-	68 173
Sales, intra-group	1	0	1	1	-3	-
<b>Total sales</b>	<b>28 268</b>	<b>29 989</b>	<b>8 885</b>	<b>1 034</b>	<b>-3</b>	<b>68 173</b>
Organic sales growth, %	5	1	14	-	-	4
<b>Operating income before amortization</b>	<b>1 658</b>	<b>1 620</b>	<b>367</b>	<b>-217</b>	<b>-</b>	<b>3 428</b>
<i>of which share in income of associated companies</i>	-6	2	-	20	-	16
Operating margin, %	5.9	5.4	4.1	-	-	5.0
Amortization of acquisition related intangible assets	-38	-104	-28	-13	-	-183
Acquisition related costs	-6	-11	-1	-2	-	-20
Items affecting comparability	-	-	-	-	-	-
<b>Operating income after amortization</b>	<b>1 614</b>	<b>1 505</b>	<b>338</b>	<b>-232</b>	<b>-</b>	<b>3 225</b>
Financial income and expenses	-	-	-	-	-	-282
<b>Income before taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2 943</b>

<sup>1)</sup> Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information.

# Notes

## NOTE 1 ACCOUNTING PRINCIPLES

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The interim report comprises pages 1-30 and pages 1-14 are thus an integrated part of this financial report.

Securitas' consolidated financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as endorsed by the European Union, the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's standard RFR 1 Supplementary Accounting Rules for Groups. The most important accounting principles under IFRS, which is the basis for the preparation of this interim report, can be found in note 2 on pages 65 to 71 in the Annual Report for 2017. The accounting principles are also available on the Group's website [www.securitas.com](http://www.securitas.com) under the section Investors - Financial data - Accounting Principles.

The Parent Company's financial statements are prepared in accordance with the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's standard RFR 2 Accounting for Legal Entities. The most important accounting principles used by the Parent Company can be found in note 39 on page 119 in the Annual Report for 2017.

### **Adoption and impact of new and revised IFRS that have been applied as from January 1, 2018**

Two new accounting standards, IFRS 9 Financial Instruments and IFRS 15 Revenue from Contracts with Customers, have been applied by Securitas as of January 1, 2018. The effects of the transition to these standards are described briefly below. For further information, refer to note 2 on page 65 in Securitas' Annual Report 2017 as well as to notes 2 and 4 in this interim report.

Regarding IFRS 9 Financial Instruments, Securitas' transition to IFRS 9 has not entailed any restatement of the comparative figures. The impact on the financial statements from hedge accounting under IFRS 9 compared with the previous hedge accounting under IAS 39 has been minimal. The application of the expected credit loss model for impairment testing of financial assets has had only a limited impact on the financial statements.

Regarding IFRS 15 Revenue from Contracts with Customers, Securitas' transition to IFRS 15 has been based on a full retrospective application without use of any practical expedients. The current revenue recognition under IFRS 15 has not been materially impacted compared to revenue recognition under previous standards. A disaggregation of Securitas' revenue on type of revenue as well as a description of these can be found in note 4 in this interim report. Revenue split by segment is accounted for in the segment overviews as well as in note 4.

The main impact on Securitas due to the transition to IFRS 15 is that certain costs to obtain contracts have been capitalized in accordance with IFRS 15. The effects of restating the comparative year 2017 due to this change in accounting principle is accounted for in note 2 in this interim report. The restatement has had no effect on the Group's segments, as they will continue with the principle of expensing costs to obtain contracts as they are incurred. The effects of the restatement are thus accounted for under Other in the Group's segment overviews.

### **Adoption and impact of IFRS that have been applied as from July 1, 2018**

As of July 1, 2018, Securitas has adopted IAS 29 Financial Reporting in Hyperinflationary Economies for our operations in Argentina. This includes the subsidiaries with functional currency in ARS as well as consolidated goodwill that is consolidated into SEK from ARS. IAS 29 has been adopted without restatement of any of the consolidated financial statements in the Group's presentation currency SEK. This is based on IAS 21 § 42 (b).

The balance sheet items not already expressed in terms of the measuring unit current as of July 1, 2018 have been remeasured by applying a general price index. Due to the lack of one index covering the whole period for which remeasurement is needed, Securitas has used the consumer price index, National Congress Price Index or the Internal Price Index related with Commercial/Production of Products. Securitas believes that this gives a reasonable level of accuracy. As of July 1, 2018, the index was 9.17 with the base period being January 2003. As of September 30, 2018, the index was 10.41 with the same base period. The financial statements subject to remeasurement are based on the historical cost approach.

The initial remeasurement of all relevant balance sheet items has been recognized as part of other comprehensive income on the line Remeasurement for hyperinflation net of tax. Where relevant, deferred tax has been considered. Subsequent measurement of the consolidated goodwill balance as of September 30 is also recognized as part of other comprehensive income. This is based on the fact that goodwill would be offset in equity if pushed down to subsidiary level. Also, it does not contribute to any changes in the net monetary position of the subsidiary. Subsequent remeasurement of the balances on subsidiary level is part of the net monetary gain or loss recognized in the statement of income as part of financial income and expenses.

After remeasurement of the financial statements, including both the statement of income and the balance sheet for the operations in Argentina, they have been translated at the closing rate as of the most recent balance sheet date. For the income statement this applies to the period July 1 to September 30, 2018, and all subsequent periods.

None of the other published standards and interpretations that are mandatory for the Group's financial year 2018 are assessed to have any impact on the Group's financial statements.

### **Introduction and effect of new and revised IFRS that are effective as from 2019 and onwards**

IFRS 16 Leases comes into force on January 1, 2019 and will be adopted by Securitas as of that date. For further information regarding the effects on Securitas from the transition to IFRS 16, refer to note 2 on page 65 in Securitas' Annual Report 2017. The effect on the Group's financial statements from other standards and interpretations that are mandatory for the Group's financial year 2019 or later remain to be assessed.

### **Usage of key ratios not defined in IFRS**

For definitions and calculations of key ratios not defined in IFRS, refer to notes 5 and 6 in this interim report as well as to note 3 in the Annual Report 2017.

# Notes

## NOTE 2 RESTATED COMPARATIVES DUE TO CHANGES IN ACCOUNTING PRINCIPLES

The tables below show restated comparative figures for the Group. The restatement is done to reflect that the Group has adopted IFRS 15 as of January 1, 2018. This change has had effect only on total Group level and thus had no effect on segment level. The effects of the restatement are thus accounted for under Other in the Group's segment overviews. For further information, refer to note 1 in this report as well as to note 2 on page 65 in Securitas Annual Report 2017.

The tables below show the lines in the consolidated financial statements that have been affected by the transition to IFRS 15. Lines that have not been affected by IFRS 15 are not included. The lines in the tables below consequently do not add up to the total amounts. Refer to Securitas' published interim reports 2017 as well as Securitas' Annual Report 2017 for the numbers before restatement for IFRS 15.

### CONSOLIDATED STATEMENT OF INCOME

The restatement impact on the consolidated statement of income is recognized on the line selling and administrative expenses and constitutes the net of the period's capitalized and amortized costs to obtain a contract. The tax effect is recognized on the line deferred taxes.

Restatement, MSEK	Q1 2017	Q2 2017	H1 2017	Q3 2017	9M 2017	Q4 2017	FY 2017
Selling and administrative expenses	5.1	5.1	10.2	5.1	15.3	5.1	20.4
<b>Operating income before amortization</b>	<b>5.1</b>	<b>5.1</b>	<b>10.2</b>	<b>5.1</b>	<b>15.3</b>	<b>5.1</b>	<b>20.4</b>
Operating margin, %	0.0	0.0	0.0	0.1	0.0	0.0	0.0
<b>Operating income after amortization</b>	<b>5.1</b>	<b>5.1</b>	<b>10.2</b>	<b>5.1</b>	<b>15.3</b>	<b>5.1</b>	<b>20.4</b>
<b>Income before taxes</b>	<b>5.1</b>	<b>5.1</b>	<b>10.2</b>	<b>5.1</b>	<b>15.3</b>	<b>5.1</b>	<b>20.4</b>
Net margin, %	0.0	0.0	0.0	0.0	0.0	0.0	0.1
Deferred taxes	-1.6	-1.6	-3.2	-1.6	-4.8	-1.5	-6.3
<b>Net income for the period</b>	<b>3.5</b>	<b>3.5</b>	<b>7.0</b>	<b>3.5</b>	<b>10.5</b>	<b>3.6</b>	<b>14.1</b>
<b>Whereof attributable to:</b>							
Equity holders of the Parent Company	3.5	3.5	7.0	3.5	10.5	3.6	14.1
Earnings per share before and after dilution (SEK)	0.01	0.00	0.02	0.01	0.03	0.01	0.04
Earnings per share before and after dilution and before items affecting comparability (SEK)	0.01	0.00	0.02	0.01	0.03	0.01	0.04

After restatement, MSEK	Q1 2017	Q2 2017	H1 2017	Q3 2017	9M 2017	Q4 2017	FY 2017
Selling and administrative expenses	-2 832.2	-2 929.2	-5 761.4	-2 773.7	-8 535.1	-3 058.7	-11 593.8
<b>Operating income before amortization</b>	<b>1 056.2</b>	<b>1 136.7</b>	<b>2 192.9</b>	<b>1 234.9</b>	<b>3 427.8</b>	<b>1 269.4</b>	<b>4 697.2</b>
Operating margin, %	4.7	4.9	4.8	5.5	5.0	5.3	5.1
<b>Operating income after amortization</b>	<b>989.4</b>	<b>1 067.1</b>	<b>2 056.5</b>	<b>1 168.7</b>	<b>3 225.2</b>	<b>1 168.5</b>	<b>4 393.7</b>
<b>Income before taxes</b>	<b>887.1</b>	<b>973.4</b>	<b>1 860.5</b>	<b>1 082.5</b>	<b>2 943.0</b>	<b>1 075.1</b>	<b>4 018.1</b>
Net margin, %	3.9	4.2	4.1	4.8	4.3	4.5	4.4
Deferred taxes	-48.4	-23.3	-71.7	-32.8	-104.5	-217.7	-322.2
<b>Net income for the period</b>	<b>627.0</b>	<b>693.7</b>	<b>1 320.7</b>	<b>783.1</b>	<b>2 103.8</b>	<b>647.7</b>	<b>2 751.5</b>
<b>Whereof attributable to:</b>							
Equity holders of the Parent Company	628.2	691.7	1 319.9	783.4	2 103.3	646.4	2 749.7
Earnings per share before and after dilution (SEK)	1.72	1.89	3.62	2.15	5.76	1.77	7.53
Earnings per share before and after dilution and before items affecting comparability (SEK)	1.72	1.89	3.62	2.15	5.76	2.11	7.87

### CONSOLIDATED CAPITAL EMPLOYED AND FINANCING

The restatement impact on consolidated capital employed and financing constitutes the net amount of capitalized and amortized costs to obtain a contract, classified as an intangible asset, and recognized as an increase of operating capital employed. This increase is partly offset by the related deferred tax liability, which reduces operating capital employed. The net impact after taxes of adoption of IFRS 15 is recognized in retained earnings as an increase of shareholders' equity.

Restatement, MSEK	Mar 31, 2017	Jun 30, 2017	Sep 30, 2017	Dec 31, 2017
<b>Operating capital employed</b>	<b>278.2</b>	<b>281.7</b>	<b>285.2</b>	<b>288.8</b>
Operating capital employed as % of sales	1	0	0	0
Return on operating capital employed, %	-2	-3	-2	-3
<b>Capital employed</b>	<b>278.2</b>	<b>281.7</b>	<b>285.2</b>	<b>288.8</b>
<b>Shareholders' equity</b>	<b>278.2</b>	<b>281.7</b>	<b>285.2</b>	<b>288.8</b>
Net debt equity ratio, multiple	-0.02	-0.02	-0.02	-0.02
<b>After restatement, MSEK</b>				
<b>Operating capital employed</b>	<b>7 848.9</b>	<b>8 117.3</b>	<b>8 106.0</b>	<b>7 559.8</b>
Operating capital employed as % of sales	9	9	9	8
Return on operating capital employed, %	62	61	62	64
<b>Capital employed</b>	<b>28 865.8</b>	<b>28 742.5</b>	<b>28 087.7</b>	<b>27 871.5</b>
<b>Shareholders' equity</b>	<b>15 183.1</b>	<b>14 203.2</b>	<b>14 481.7</b>	<b>15 539.0</b>
Net debt equity ratio, multiple	0.90	1.02	0.94	0.79

# Notes

## CONSOLIDATED BALANCE SHEET

The restatement impact on the consolidated balance sheet constitutes the net amount of capitalized and amortized costs to obtain a contract, classified as an intangible asset, and the related deferred tax liability, recognized on the line non-interest-bearing provisions. The net impact after taxes of adoption of IFRS 15 is recognized in retained earnings as an increase of shareholders' equity.

Restatement, MSEK	Mar 31, 2017	Jun 30, 2017	Sep 30, 2017	Dec 31, 2017
<b>ASSETS</b>				
<b>Non-current assets</b>				
Other intangible assets	395.7	400.8	405.9	411.1
<b>Total non-current assets</b>	<b>395.7</b>	<b>400.8</b>	<b>405.9</b>	<b>411.1</b>
<b>TOTAL ASSETS</b>	<b>395.7</b>	<b>400.8</b>	<b>405.9</b>	<b>411.1</b>
<b>SHAREHOLDERS' EQUITY AND LIABILITIES</b>				
<b>Shareholders' equity</b>				
Attributable to equity holders of the Parent Company	278.2	281.7	285.2	288.8
<b>Total shareholders' equity</b>	<b>278.2</b>	<b>281.7</b>	<b>285.2</b>	<b>288.8</b>
<b>Long-term liabilities</b>				
Non-interest-bearing provisions	117.5	119.1	120.7	122.3
<b>Total long-term liabilities</b>	<b>117.5</b>	<b>119.1</b>	<b>120.7</b>	<b>122.3</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES</b>	<b>395.7</b>	<b>400.8</b>	<b>405.9</b>	<b>411.1</b>

After restatement, MSEK	Mar 31, 2017	Jun 30, 2017	Sep 30, 2017	Dec 31, 2017
<b>ASSETS</b>				
<b>Non-current assets</b>				
Other intangible assets	922.0	971.6	1 013.5	1 079.0
<b>Total non-current assets</b>	<b>27 792.9</b>	<b>27 394.5</b>	<b>26 744.9</b>	<b>27 199.1</b>
<b>TOTAL ASSETS</b>	<b>48 903.7</b>	<b>48 917.8</b>	<b>47 832.9</b>	<b>49 543.4</b>
<b>SHAREHOLDERS' EQUITY AND LIABILITIES</b>				
<b>Shareholders' equity</b>				
Attributable to equity holders of the Parent Company	15 163.9	14 184.1	14 463.9	15 517.8
<b>Total shareholders' equity</b>	<b>15 183.1</b>	<b>14 203.2</b>	<b>14 481.7</b>	<b>15 539.0</b>
<b>Long-term liabilities</b>				
Non-interest-bearing provisions	3 263.5	3 172.2	3 127.1	3 206.8
<b>Total long-term liabilities</b>	<b>16 649.9</b>	<b>16 671.5</b>	<b>16 415.9</b>	<b>16 469.1</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES</b>	<b>48 903.7</b>	<b>48 917.8</b>	<b>47 832.9</b>	<b>49 543.4</b>

## NOTE 3 REMEASUREMENT FOR HYPERINFLATION

The impact on the Group's financial position from the adoption of IAS 29 Financial reporting in Hyperinflationary economies, as described in note 1 Accounting principles, is illustrated below. The tables show the lines in the consolidated financial statements that have been affected by the adoption of IAS 29. The SEK/ARS rate as of July 1, 2018 was 0.33 and per September 30, 2018 it was 0.23.

### Remeasurement impact in the Group's balance sheet as of July 1, 2018

MSEK	July 1, 2018
<b>ASSETS</b>	
<b>Non-current assets</b>	
Goodwill	235.7
Acquisition related intangible assets	4.8
Other intangible assets	4.4
Tangible non-current assets	39.9
<b>Total non-current assets</b>	<b>284.8</b>
<b>Current assets</b>	
Non-interest-bearing current assets	5.5
<b>Total current assets</b>	<b>5.5</b>
<b>TOTAL ASSETS</b>	<b>290.3</b>

MSEK	July 1, 2018
<b>SHAREHOLDERS' EQUITY AND LIABILITIES</b>	
<b>Shareholders' equity</b>	
Attributable to equity holders of the Parent Company	274.9
<b>Total shareholders' equity</b>	<b>274.9</b>
<b>Current liabilities</b>	
Non-interest-bearing current liabilities and provisions	15.4
<b>Total current liabilities</b>	<b>15.4</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES</b>	<b>290.3</b>

# Notes

## Remeasurement impact in the Group's capital employed and financing as of July 1, 2018

MSEK	July 1, 2018
<b>Operating capital employed</b>	<b>34.4</b>
Goodwill	235.7
Acquisition related intangible assets	4.8
<b>Capital employed</b>	<b>274.9</b>
<b>Shareholders' equity</b>	<b>274.9</b>

## Remeasurement impact recognized in other comprehensive income for the period July-September 2018

MSEK	Jul-Sep 2018
Remeasurement July 1, 2018	274.9
Remeasurement July 1 to September 30, 2018	24.2
<b>Total remeasurement for hyperinflation, net of taxes</b>	<b>299.1</b>

## Net monetary gain recognized in the Group's statement of income July-September 2018

MSEK	Jul-Sep 2018
Financial income and expenses	17.9
<b>Total net monetary gain</b>	<b>17.9</b>

## NOTE 4 REVENUE

MSEK	Jul-Sep 2018	%	Jul-Sep 2017	%	Jan-Sep 2018	%	Jan-Sep 2017	%	Jan-Dec 2017	%
Guarding services	20 260.2	79	18 301.1	81	58 817.7	79	55 324.5	81	74 238.6	81
Security solutions and electronic security	5 215.2	20	4 031.6	18	14 803.0	20	11 994.6	18	16 697.3	18
Other	345.3	1	318.2	1	1 022.0	1	853.5	1	1 260.9	1
<b>Total sales</b>	<b>25 820.7</b>	<b>100</b>	<b>22 650.9</b>	<b>100</b>	<b>74 642.7</b>	<b>100</b>	<b>68 172.6</b>	<b>100</b>	<b>92 196.8</b>	<b>100</b>
Other operating income	7.5	0	6.3	0	22.1	0	17.9	0	23.8	0
<b>Total revenue</b>	<b>25 828.2</b>	<b>100</b>	<b>22 657.2</b>	<b>100</b>	<b>74 664.8</b>	<b>100</b>	<b>68 190.5</b>	<b>100</b>	<b>92 220.6</b>	<b>100</b>

### Guarding services

This comprises on-site and mobile guarding, which is services with the same revenue recognition pattern. Revenue is recognized over time, as the services are rendered by Securitas and simultaneously consumed by the customers. Such services cannot be reperformed.

### Security solutions and electronic security

This comprises two broad categories regarding security solutions and electronic security.

Security solutions are a combination of services such as on-site and/or mobile guarding and/or remote guarding. These services are combined with a technology component in terms of equipment owned and managed by Securitas and used in the provision of services. The equipment is installed at the customer site. The revenue recognition pattern is over time, as the services are rendered by Securitas and simultaneously consumed by the customers. A security solution normally constitutes one performance obligation.

Electronic security consists of the sale of alarm installations comprising design and installation (time, material and related expenses). Revenue is recognized as per the contract, either upon completion of the conditions in the contract, or over time based on the percentage of completion. Remote guarding (in the form of alarm monitoring services), that is sold separately and not as part of a security solution, is also included in this category. Revenue recognition is over time as this is also a service that is rendered by Securitas and simultaneously consumed by the customers. The category further includes maintenance services, that are either performed upon request (time and material) with revenue recognition at a point in time (when the work has been performed), or over time if part of a service level contract with a subscription fee. Finally there is also a to a limited extent product sales (alarms and components) without any design or installation. The revenue recognition is at a point in time (upon delivery).

### Other

Other comprises mainly corporate risk management services that are either recognized over time or at a point in time as well as other ancillary business.

### Other operating income

Other operating income consists in its entirety of trade mark fees for the use of the Securitas brand name.

### Revenue per segment

The Group's business segments follow the same accounting principles for revenue recognition as the Group. The disaggregation of revenue by segment is shown in the table below. Total sales agree to total sales in the segment overviews.

MSEK	Security Services North America		Security Services Europe		Security Services Ibero-America		Other		Eliminations		Group	
	Jul-Sep 2018	Jul-Sep 2017	Jul-Sep 2018	Jul-Sep 2017	Jul-Sep 2018	Jul-Sep 2017	Jul-Sep 2018	Jul-Sep 2017	Jul-Sep 2018	Jul-Sep 2017	Jul-Sep 2018	Jul-Sep 2017
Guarding services	8 630	7 648	9 019	8 102	2 211	2 236	402	317	-1	-2	20 261	18 301
Security solutions and electronic security	2 025	1 356	2 314	1 957	834	687	42	32	-	-	5 215	4 032
Other	345	318	-	-	-	-	-	-	-	-	345	318
<b>Total sales</b>	<b>11 000</b>	<b>9 322</b>	<b>11 333</b>	<b>10 059</b>	<b>3 045</b>	<b>2 923</b>	<b>444</b>	<b>349</b>	<b>-1</b>	<b>-2</b>	<b>25 821</b>	<b>22 651</b>
Other operating income	-	-	-	-	-	-	7	6	-	-	7	6
<b>Total revenue</b>	<b>11 000</b>	<b>9 322</b>	<b>11 333</b>	<b>10 059</b>	<b>3 045</b>	<b>2 923</b>	<b>451</b>	<b>355</b>	<b>-1</b>	<b>-2</b>	<b>25 828</b>	<b>22 657</b>



# Notes

MSEK	Security Services North America		Security Services Europe		Security Services Ibero-America		Other		Eliminations		Group	
	Jan-Sep 2018	Jan-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Sep 2018	Jan-Sep 2017
Guarding services	24 504	23 301	26 363	24 266	6 791	6 819	1 163	942	-3	-3	58 818	55 325
Security solutions and electronic security	5 317	4 114	6 952	5 723	2 413	2 066	121	92	-	-	14 803	11 995
Other	1 022	853	-	-	-	-	-	-	-	-	1 022	853
<b>Total sales</b>	<b>30 843</b>	<b>28 268</b>	<b>33 315</b>	<b>29 989</b>	<b>9 204</b>	<b>8 885</b>	<b>1 284</b>	<b>1 034</b>	<b>-3</b>	<b>-3</b>	<b>74 643</b>	<b>68 173</b>
Other operating income	-	-	-	-	-	-	22	18	-	-	22	18
<b>Total revenue</b>	<b>30 843</b>	<b>28 268</b>	<b>33 315</b>	<b>29 989</b>	<b>9 204</b>	<b>8 885</b>	<b>1 306</b>	<b>1 052</b>	<b>-3</b>	<b>-3</b>	<b>74 665</b>	<b>68 191</b>

## NOTE 5 ORGANIC SALES GROWTH AND CURRENCY CHANGES

The calculation of real and organic sales growth and the specification of currency changes on operating income before and after amortization, income before taxes, net income and earnings per share are specified below. The impact from remeasurement for hyperinflation due to the adoption of IAS 29 is included in currency change.

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jul-Sep%	Jan-Sep 2018	Jan-Sep 2017	Jan-Sep %
<b>Total sales</b>	<b>25 821</b>	<b>22 651</b>	<b>14</b>	<b>74 643</b>	<b>68 173</b>	<b>9</b>
Currency change from 2017	-1 291	-		-1 038	-	
<b>Currency adjusted sales growth</b>	<b>24 530</b>	<b>22 651</b>	<b>8</b>	<b>73 605</b>	<b>68 173</b>	<b>8</b>
Acquisitions/divestitures	-566	-		-1 069	-1	
<b>Organic sales growth</b>	<b>23 964</b>	<b>22 651</b>	<b>6</b>	<b>72 536</b>	<b>68 172</b>	<b>6</b>
<b>Operating income before amortization*</b>	<b>1 452</b>	<b>1 235</b>	<b>18</b>	<b>3 829</b>	<b>3 428</b>	<b>12</b>
Currency change from 2017	-74	-		-60	-	
<b>Currency adjusted operating income before amortization</b>	<b>1 378</b>	<b>1 235</b>	<b>12</b>	<b>3 769</b>	<b>3 428</b>	<b>10</b>
<b>Operating income after amortization*</b>	<b>1 101</b>	<b>1 169</b>	<b>-6</b>	<b>3 325</b>	<b>3 225</b>	<b>3</b>
Currency change from 2017	-57	-		-40	-	
<b>Currency adjusted operating income after amortization</b>	<b>1 044</b>	<b>1 169</b>	<b>-11</b>	<b>3 285</b>	<b>3 225</b>	<b>2</b>
<b>Income before taxes*</b>	<b>1 010</b>	<b>1 083</b>	<b>-7</b>	<b>3 038</b>	<b>2 943</b>	<b>3</b>
Currency change from 2017	-98	-		-98	-	
<b>Currency adjusted income before taxes</b>	<b>912</b>	<b>1 083</b>	<b>-16</b>	<b>2 940</b>	<b>2 943</b>	<b>0</b>
<b>Net income for the period*</b>	<b>757</b>	<b>783</b>	<b>-3</b>	<b>2 278</b>	<b>2 104</b>	<b>8</b>
Currency change from 2017	-70	-		-70	-	
<b>Currency adjusted net income for the period</b>	<b>687</b>	<b>783</b>	<b>-12</b>	<b>2 208</b>	<b>2 104</b>	<b>5</b>
<b>Net income attributable to equity holders of the Parent Company*</b>	<b>756</b>	<b>783</b>	<b>-3</b>	<b>2 278</b>	<b>2 103</b>	<b>8</b>
Currency change from 2017	-70	-		-70	-	
<b>Currency adjusted net income attributable to equity holders of the Parent Company</b>	<b>686</b>	<b>783</b>	<b>-12</b>	<b>2 208</b>	<b>2 103</b>	<b>5</b>
Number of shares	365 058 897	365 058 897		365 058 897	365 058 897	
<b>Currency adjusted earnings per share</b>	<b>1.88</b>	<b>2.15</b>	<b>-13</b>	<b>6.05</b>	<b>5.76</b>	<b>5</b>

\* Comparatives have been restated as an effect of a change in accounting principle IFRS 15. Refer to notes 1 and 2 for further information.

## NOTE 6 DEFINITIONS AND CALCULATION OF KEY RATIOS

The calculations below relate to the period January-September 2018.

### Interest coverage ratio

Operating income before amortization (rolling 12 months) plus interest income (rolling 12 months) in relation to interest expenses (rolling 12 months).

Calculation:  $(5\,097.9 + 54.4) / 433.7 = 11.9$

### Free cash flow as % of adjusted income

Free cash flow as a percentage of adjusted income (operating income before amortization adjusted for financial income and expenses, excluding revaluation of financial instruments, and current taxes).

Calculation:  $317.7 / (3\,828.5 - 287.3 - 1.8 - 713.8) = 11\%$

### Free cash flow in relation to net debt

Free cash flow (rolling 12 months) in relation to closing balance net debt.

Calculation:  $1\,823.8 / 15\,749.1 = 0.12$

### Net debt to EBITDA ratio

Net debt in relation to operating income after amortization (rolling 12 months) plus amortization of acquisition related intangible assets (rolling 12 months) and depreciation (rolling 12 months).

Calculation:  $15\,749.1 / (4\,493.4 + 266.7 + 1\,620.9) = 2.5$

# Notes

## Operating capital employed as % of total sales

Operating capital employed as a percentage of total sales adjusted for the full-year sales of acquired entities.  
Calculation:  $9\,846.5 / 100\,102.9 = 10\%$

## Return on operating capital employed

Operating income before amortization (rolling 12 months) plus items affecting comparability (rolling 12 months) as a percentage of the average balance of operating capital employed.

Calculation:  $(5\,097.9 - 267.9) / ((9\,846.5 + 7\,559.8) / 2) = 55\%$

## Return on capital employed

Operating income before amortization (rolling 12 months) plus items affecting comparability (rolling 12 months) as a percentage of closing balance of capital employed.

Calculation:  $(5\,097.9 - 267.9) / 32\,556.8 = 15\%$

## Net debt equity ratio

Net debt in relation to shareholders' equity.

Calculation:  $15\,749.1 / 16\,807.7 = 0.94$

## NOTE 7 ACQUISITION RELATED COSTS

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
Restructuring and integration costs	-11.1	-1.8	-18.6	-2.0	-13.5
Transaction costs	-3.7	-3.7	-18.7	-13.8	-29.9
Revaluation of deferred considerations	-1.7	-1.8	-3.9	-3.9	-5.0
<b>Total acquisition related costs</b>	<b>-16.5</b>	<b>-7.3</b>	<b>-41.2</b>	<b>-19.7</b>	<b>-48.4</b>

For further information regarding the Group's acquisitions, refer to the section Acquisitions.

## NOTE 8 ITEMS AFFECTING COMPARABILITY

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
<b>Recognized in the statement of income</b>					
Restructuring costs	-267.9	-	-267.9	-	-
<b>Total recognized in the statement of income</b>	<b>-267.9</b>	<b>-</b>	<b>-267.9</b>	<b>-</b>	<b>-</b>
<b>Cash flow impact</b>					
Restructuring payments	-23.6	-	-23.6	-	-
<b>Total cash flow impact</b>	<b>-23.6</b>	<b>-</b>	<b>-23.6</b>	<b>-</b>	<b>-</b>

## NOTE 9 FINANCIAL INSTRUMENTS AND CREDIT FACILITIES

### Revaluation of financial instruments

Revaluation of financial instruments is recognized in the statement of income on the line financial income and expenses. Revaluation of cash flow hedges (and the subsequent recycling into the statement of income) is recognized in other comprehensive income on the line cash flow hedges. Cost of hedging (and the subsequent recycling into the statement of income) is recognized on the corresponding line in other comprehensive income.

The amount disclosed in the specification of change in net debt is the total revaluation before tax in the table below.

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
<b>Recognized in the statement of income</b>					
Revaluation of financial instruments	1.3	1.4	1.8	-0.2	-0.8
Deferred tax	-	-	-	-	-
<b>Impact on net income</b>	<b>1.3</b>	<b>1.4</b>	<b>1.8</b>	<b>-0.2</b>	<b>-0.8</b>
<b>Recognized in the statement of comprehensive income</b>					
Cash flow hedges	23.0	6.5	48.8	-21.1	-28.0
Cost of hedging	36.9	-	44.0	-	-
Deferred tax	-13.1	-1.5	-20.4	4.6	6.1
<b>Total recognized in the statement of comprehensive income</b>	<b>46.8</b>	<b>5.0</b>	<b>72.4</b>	<b>-16.5</b>	<b>-21.9</b>
Total revaluation before tax	61.2	7.9	94.6	-21.3	-28.8
Total deferred tax	-13.1	-1.5	-20.4	4.6	6.1
<b>Total revaluation after tax</b>	<b>48.1</b>	<b>6.4</b>	<b>74.2</b>	<b>-16.7</b>	<b>-22.7</b>

# Notes

## Fair value hierarchy

The methods and assumptions used by the Group in estimating the fair value of the financial instruments are disclosed in note 6 in the Annual Report 2017. Further information regarding the accounting principles for financial instruments is disclosed in note 2 in the Annual Report 2017.

There have been no transfers between any of the the valuation levels during the period.

MSEK	Quoted market prices	Valuation techniques using observable market data	Valuation techniques using non-observable market data	Total
<b>September 30, 2018</b>				
Financial assets at fair value through profit or loss	-	6.0	-	6.0
Financial liabilities at fair value through profit or loss	-	-14.5	-324.0	-338.5
Derivatives designated for hedging with positive fair value	-	428.4	-	428.4
Derivatives designated for hedging with negative fair value	-	-70.3	-	-70.3
<b>December 31, 2017</b>				
Financial assets at fair value through profit or loss	-	50.6	-	50.6
Financial liabilities at fair value through profit or loss	-	-16.2	-167.6	-183.8
Derivatives designated for hedging with positive fair value	-	438.7	-	438.7
Derivatives designated for hedging with negative fair value	-	-48.0	-	-48.0

## Financial instruments by category - carrying and fair values

For financial assets and liabilities other than those disclosed in the table below, fair value is deemed to approximate the carrying value. A full comparison of fair value and carrying value for all financial assets and liabilities is disclosed in note 6 in the Annual Report 2017.

MSEK	Sep 30, 2018		Dec 31, 2017	
	Carrying value	Fair value	Carrying value	Fair value
Short-term loan liabilities	-	-	2 961.0	2 969.4
Long-term loan liabilities	14 020.8	14 235.7	10 463.3	10 721.1
<b>Total financial instruments by category</b>	<b>14 020.8</b>	<b>14 235.7</b>	<b>13 424.3</b>	<b>13 690.5</b>

## Summary of credit facilities as of September 30, 2018

Type	Currency	Facility amount (million)	Available amount (million)	Maturity
EMTN FRN private placement	USD	50	0	2018
EMTN FRN private placement	USD	85	0	2019
EMTN FRN private placement	USD	40	0	2020
EMTN FRN private placement	USD	40	0	2021
EMTN FRN private placement	USD	60	0	2021
EMTN FRN private placement	USD	40	0	2021
EMTN Eurobond, 2.625% fixed	EUR	350	0	2021
EMTN Eurobond, 1.25% fixed	EUR	350	0	2022
Multi Currency Revolving Credit Facility	USD (or equivalent)	550	550	2022
Multi Currency Revolving Credit Facility	EUR (or equivalent)	440	440	2022
EMTN Eurobond, 1.125% fixed	EUR	350	0	2024
EMTN Eurobond, 1.25% fixed	EUR	300	0	2025
Commercial Paper (uncommitted)	SEK	5 000	3 750	n/a

## NOTE 10 DEFERRED TAX ON OTHER COMPREHENSIVE INCOME

MSEK	Jul-Sep 2018	Jul-Sep 2017	Jan-Sep 2018	Jan-Sep 2017	Jan-Dec 2017
Deferred tax on remeasurements of defined benefit pension plans	-9.3	-3.6	-19.5	-30.0	-63.2 <sup>1)</sup>
Deferred tax on remeasurement for hyperinflation	-15.4	-	-15.4	-	-
Deferred tax on cash flow hedges	-5.0	-1.5	-10.7	4.6	6.1
Deferred tax on cost of hedging	-8.1	-	-9.7	-	-
Deferred tax on net investment hedges	-14.7	-41.5	110.7	-55.6	-25.8
<b>Total deferred tax on other comprehensive income</b>	<b>-52.5</b>	<b>-46.6</b>	<b>55.4</b>	<b>-81.0</b>	<b>-82.9</b>

<sup>1)</sup> Including revaluation of US net deferred tax assets MSEK -24.6 due to the tax reform in the US.

# Notes

## NOTE 11 PLEDGED ASSETS

MSEK	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
Pension balances, defined contribution plans	132.0	122.9	124.1
Finance leases	224.8	172.2	191.2
<b>Total pledged assets</b>	<b>356.8</b>	<b>295.1</b>	<b>315.3</b>

## NOTE 12 CONTINGENT LIABILITIES

MSEK	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
Guarantees	1.8	24.3	3.9
Guarantees related to discontinued operations	15.8	15.1	15.3
<b>Total contingent liabilities</b>	<b>17.6</b>	<b>39.4</b>	<b>19.2</b>

For critical estimates and judgments, provisions and contingent liabilities, refer to note 4 and note 37 in the Annual Report 2017 as well as to the section Other significant events in this report.

# Parent Company

## STATEMENT OF INCOME

MSEK	Jan-Sep 2018	Jan-Sep 2017
License fees and other income	740.7	671.6
<b>Gross income</b>	<b>740.7</b>	<b>671.6</b>
Administrative expenses	-481.0	-462.6
<b>Operating income</b>	<b>259.7</b>	<b>209.0</b>
Financial income and expenses	1977.0	1525.1
<b>Income after financial items</b>	<b>2 236.7</b>	<b>1 734.1</b>
Appropriations	-77.2	611.9
<b>Income before taxes</b>	<b>2 159.5</b>	<b>2 346.0</b>
Taxes	-175.9	53.8
<b>Net income for the period</b>	<b>1 983.6</b>	<b>2 399.8</b>

## BALANCE SHEET

MSEK	Sep 30, 2018	Dec 31, 2017
<b>ASSETS</b>		
<b>Non-current assets</b>		
Shares in subsidiaries	41 304.3	41 296.2
Shares in associated companies	112.1	112.1
Other non-interest-bearing non-current assets	456.0	315.9
Interest-bearing financial non-current assets	1 286.1	1 312.6
<b>Total non-current assets</b>	<b>43 158.5</b>	<b>43 036.8</b>
<b>Current assets</b>		
Non-interest-bearing current assets	570.7	475.9
Other interest-bearing current assets	6 617.1	4 405.0
Liquid funds	1 317.2	1 942.6
<b>Total current assets</b>	<b>8 505.0</b>	<b>6 823.5</b>
<b>TOTAL ASSETS</b>	<b>51 663.5</b>	<b>49 860.3</b>
<b>SHAREHOLDERS' EQUITY AND LIABILITIES</b>		
<b>Shareholders' equity</b>		
Restricted equity	7 784.5	7 784.5
Non-restricted equity	20 483.1	19 879.6
<b>Total shareholders' equity</b>	<b>28 267.6</b>	<b>27 664.1</b>
<b>Untaxed reserves</b>	<b>345.7</b>	<b>123.3</b>
<b>Long-term liabilities</b>		
Non-interest-bearing long-term liabilities/provisions	231.5	314.1
Interest-bearing long-term liabilities	16 679.1	12 887.3
<b>Total long-term liabilities</b>	<b>16 910.6</b>	<b>13 201.4</b>
<b>Current liabilities</b>		
Non-interest-bearing current liabilities	817.6	573.5
Interest-bearing current liabilities	5 322.0	8 298.0
<b>Total current liabilities</b>	<b>6 139.6</b>	<b>8 871.5</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES</b>	<b>51 663.5</b>	<b>49 860.3</b>

# Financial information

## PRESENTATION OF THE INTERIM REPORT

Analysts and media are invited to participate in a telephone conference on October 26, 2018 at **2:30 p.m. (CET)** where CEO Magnus Ahlqvist and CFO Bart Adam will present the report and answer questions. The telephone conference will also be audio cast live via Securitas website. To participate in the telephone conference, please dial in five minutes prior to the start of the conference call:

US: +1 855 269 2605  
Sweden: +46 8 519 993 55  
UK: +44 203 194 0550

To follow the audio cast of the telephone conference via the web, please follow the link [www.securitas.com/investors/webcasts](http://www.securitas.com/investors/webcasts). A recorded version of the audio cast will be available at [www.securitas.com/investors/webcasts](http://www.securitas.com/investors/webcasts) after the telephone conference.

## FOR FURTHER INFORMATION. PLEASE CONTACT:

Micaela Sjökvist, Head of Investor Relations.  
+ 46 761167443

## FINANCIAL INFORMATION CALENDAR

February 7, 2019, 08.00 a.m. (CET)	Full Year Report January–December 2018
May 6, 2019, app. 1.00 p.m. (CET)	Interim Report January–March 2019
May 6, 2019, 4.00 p.m. (CET)	Annual General Meeting 2019
July 31, 2019, app. 1.00 p.m. (CET)	Interim Report January–June 2019
November 6, 2019, 08.00 a.m. (CET)	Interim Report January–September 2019

For further information regarding Securitas IR activities, refer to [www.securitas.com/investors/financialcalendar](http://www.securitas.com/investors/financialcalendar)

## ABOUT SECURITAS

Securitas is a knowledge leader in security and offers protective services in North America, Europe, Latin America, Africa, the Middle East, Asia and Australia. The organization is flat and decentralized with three business segments: Security Services North America, Security Services Europe and Security Services Ibero-America. Securitas serves a wide range of customers of all sizes in a variety of industries and customer segments. Security solutions based on customer-specific needs are built through different combinations of on-site, mobile and remote guarding, electronic security, fire and safety, and corporate risk management. Securitas can respond to the unique and specific security challenges facing its customers, and tailor its offering according to their specific industry demands. Securitas employs more than 345 000 people in 56 markets. Securitas is listed in the Large Cap segment at Nasdaq Stockholm.

### Group strategy

Our strategy is to offer complete security solutions that integrate all of our areas of competence. Together with our customers, we develop optimal and cost-efficient solutions that are suited for the customers' needs. This brings added value to the customers and results in stronger, more long-term customer relationships and improved profitability.

### Group financial targets

Securitas focuses on two financial targets. The first target relates to the statement of income: average growth of earnings per share of 10 percent annually. The second target relates to the balance sheet: free cash flow in relation to net debt of at least 0.20.

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