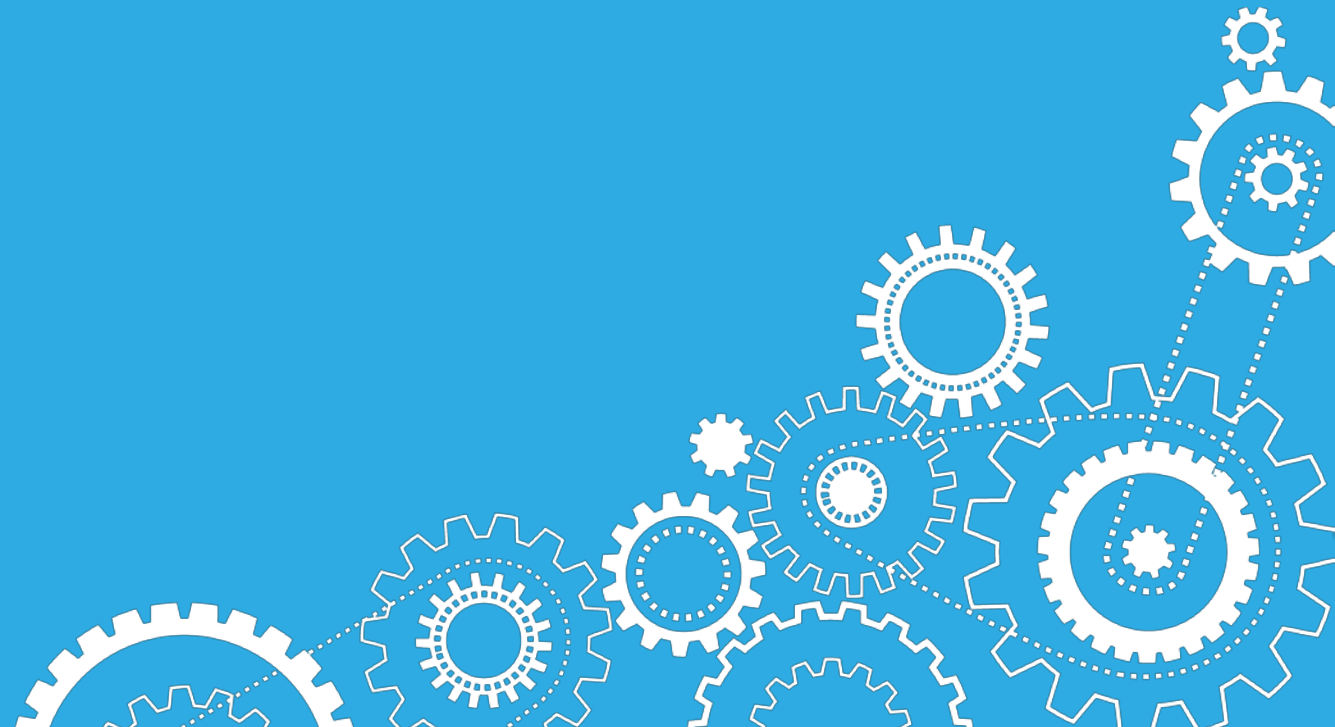


# Delivering 2020 strategy and shaping the future strategy

**Magnus Ahlqvist**  
President and CEO



Securitas has a strong and leading position in the security services industry today, an industry that offers significant growth opportunities in the future.



# We are in a strategy review process

Delivery at present

How to continue to strengthen and deliver results in our core businesses today

Growth and innovation

How to accelerate growth through the new and exciting opportunities emerging in the areas of security and risk

# Delivering on the Vision 2020 strategy





# Key focus areas in the near term

Customer  
value  
proposition

Protective  
services  
leadership

Modernization  
and  
efficiency



# We have significant opportunities to scale up our customer relationships

## Strengths

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Strong local and global market presence

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Knowledge and risk analysis

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Protective services offering

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Compliance and ethics

## Focus areas

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Customer centricity and engagement

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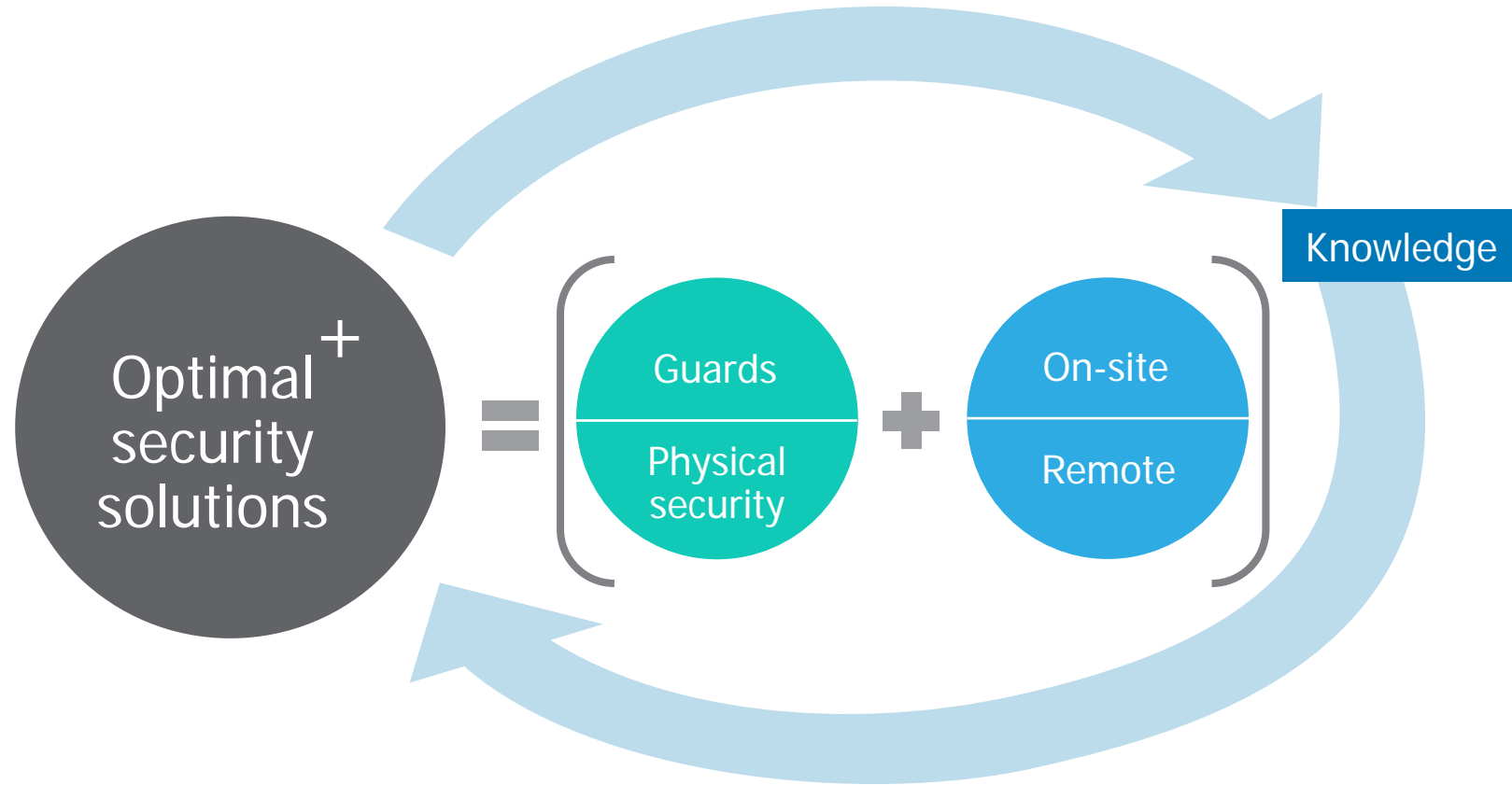
Increased segment focus

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Leverage global strength to global customer value propositions

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# We are investing in global knowledge capture to increase customer value



# We will continue to strengthen our leading position in protective services



## Strengths

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Extending guarding to protective services

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44 Securitas Operating Centers

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Operational excellence

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## Focus areas

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Acceleration of security solutions through standardized solutions

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Acquisition of electronic security companies

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Specialization of stand-alone services

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Innovation capability



# Modernizing and strengthening our efficiency across the Group



## Focus areas

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Modernize IS/IT capabilities

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Drive global & divisional synergies – IS/IT and tech

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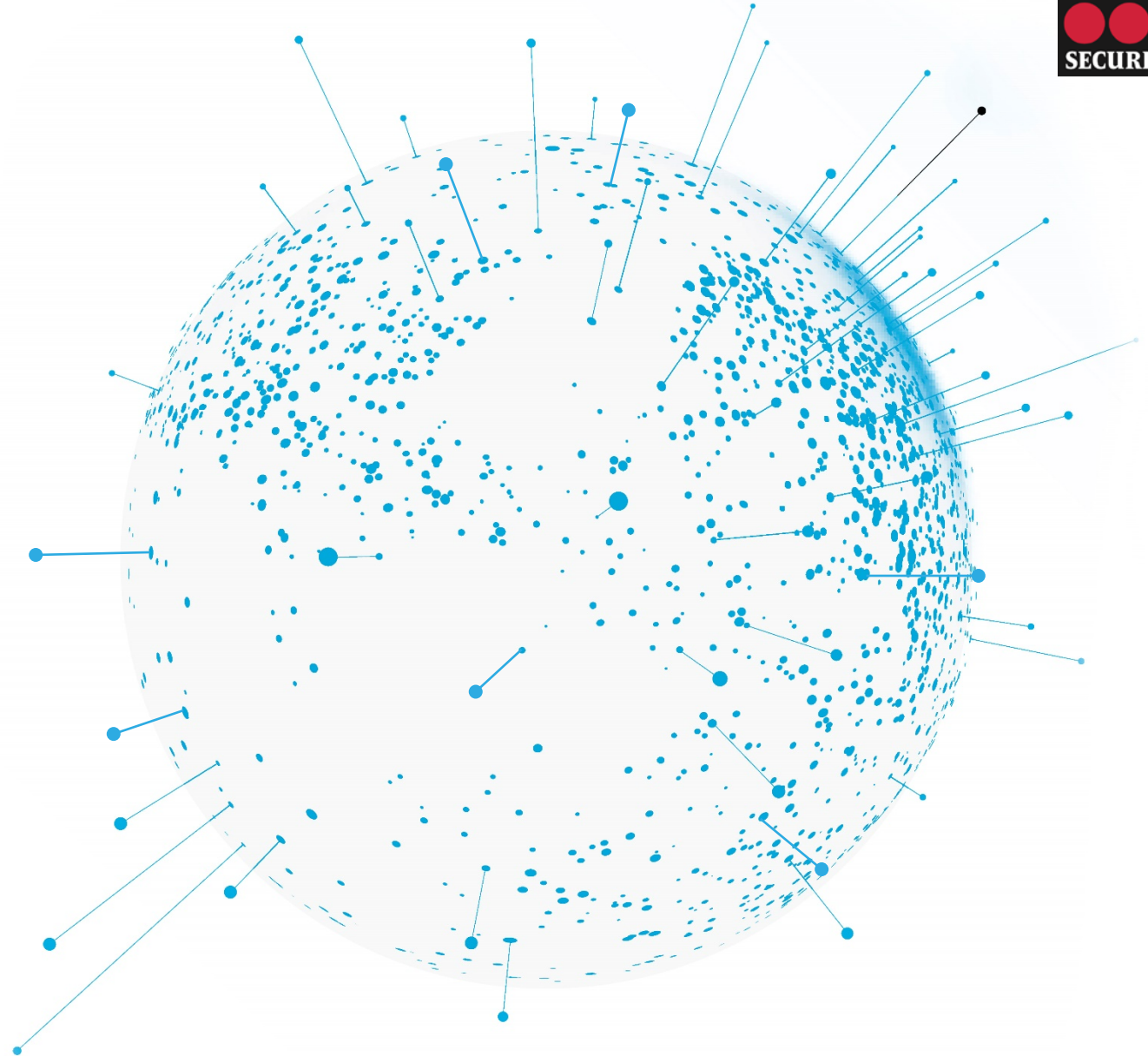
Drive full digitization

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Improve efficiency



Now to the exciting  
opportunities with  
information and  
intelligence...

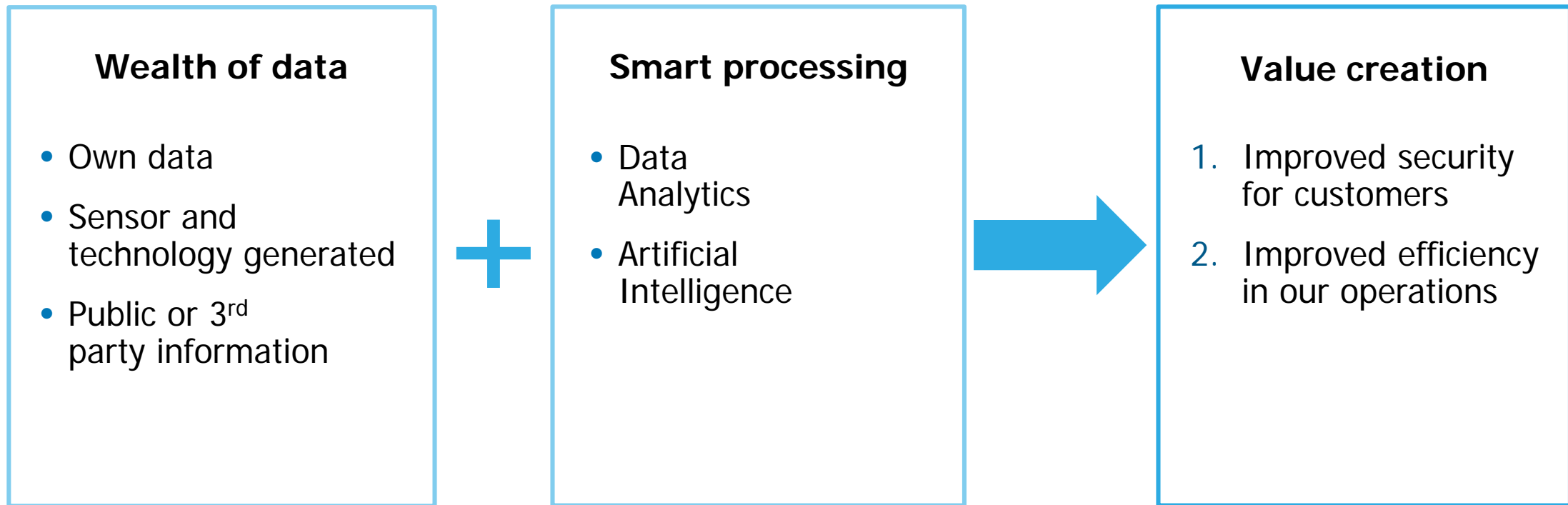




Securitas' foundation is based  
on a strong network of  
operations around the world.

The power of presence

# Rich information coupled with smart processing creates value



# Predict, detect and respond



